KURUKSHETRA UNIVERSITY, KURUKSHETRA

Scheme of Examination for Undergraduate Programme (Interdisciplinary)

Bachelor of Commerce (Scheme-D)

as per NEP-2020 Curriculum Framework

(Multiple Entry-Exit, Internships and Choice Based Credit System LOCF) w.e.f. the session 2023-2024 (in phased manner)

Semester	e Type	ie Code	ire of Course		Credite		P	Contact		L: Lecture T: Tutorial	_	Internal	Assessment Marks		Examinations Marks	Marks	Examination	Hours
Sem	Course	Course	Nomenclature	Total	Theory (T)	Tutorial (T)	Practical (P)	L	Т	P	Total	Т	P	Т	P	Total	Т	P
				IRST	YEA	R SC	HEM	1E										
I	CC-1	B23-COM-101	Financial Accounting	4	3	1	0	3	1	0	4	30	-	70	- }- !-	100	3	-
	CC-2	B23-COM-102	Business Laws	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	CC-3	B23-COM-103	Business Management	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	CC-M1	B23-COM-104	Business Mathematics-I	2	1	1	0	1	1	0	2	15	-	35	-	50	3	-
	MDC-1	B23-COM-105	Personal Finance	3	2	1	0	2	1	0	3	25	-	50	-	75	3	-
	AEC-1		Select one course	e from	the p	ool of	Abil	ity E	nhai	ncer	nent Cou	ırses	(AEC	C)				
	SEC-1	1 1 % 3 10 10 10 10 10 10 10 10 10 10 10 10 10	Select one cour	se fro	m the	pool	of Ski	II En	han	cem	ent Cou	rses (SEC))				
2 1	VAC-1	rom na jazisti	Select one co	urse 1	from th	ne poo	ol of '	Value	Ad	ded	Courses	(VA	C)					e .



II	CC-4	B23-COM-201	Computerized	4	3	0	1	3	0	2	5	20	10	50	20	100	3	3
			Accounting System *		-													
	CC-5	B23-COM-202	Company Law	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	CC-6	B23-COM-203	Principles of Marketing	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	CC-M2	B23-COM-204	Business Mathematics-II	2	1	1	0	1	1	0	2	15	-	35	-	50	3	4 -
	MDC-2	B23-COM-205	Fundamentals of Banking and Insurance	3	2	1	0	2	1	0	3	25	-	50	-	75	3	-
-	AEC-2		Select one course f	rom t	he po	ol of	Ab	ility	Enh	anc	ement (Course	s (AI	EC)				
	SEC-2		Select one course	from	the p	ool	of S	kill E	Enha	ance	ment Co	ourses	(SEC	C)				1
	VAC-2		Select one cour	rse fro	om the	poo	ol o	f Val	ue A	Adde	ed Cour	ses (V	AC)					ž
			Internship of 4 credits	of 4-	6 weel	ks d	ura	tion	afte	r 2 ⁿ	d semes	ter	i Pi					
			SECO	OND	YEAI	RSC	CHI	EME					1					
III	CC-7	B23-COM-301	Corporate Accounting-I	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	CC-8	B23-COM-302	Income Tax Law-I	4	3	1	0	3	1	0	4	30		70	-	100	3	124
(CC-9	B23-COM-303	Banking and Insurance	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
X	CC-M3	B23-COM-304	Business Economics	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	MDC-3	B23-COM-305	Fundamentals of Indian Capital Markets	3	2	1	0	2	1	0	3	25		50		75	3	-
	AEC-3	U L	Select one course f	rom t	he poo	ol of	Ab	ility	Enh	ance	ement C	ourse	s (AI	EC)	4			
	SEC-3		Select one course	C	41	- 1	CC	1.:11 T	la la o				CCE	7)				



IV	CC-10	B23-COM-401	Corporate Accounting-II	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	CC-11	B23-COM-402	Income Tax Law-II	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	CC-12	B23-COM-403	Entrepreneurship	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
			Development										91					
	CC-M4(V)	From Pool of VO	OC offered in SemIV													1.11		la .
	AEC-4		Select one course f	rom t	he poo	ol of	Ab	ility	Enh	anc	ement (Course	es (Al	EC)				7
	VAC-3		Select one cour	se fro	m the	poo	ol o	f Val	ue A	Adde	ed Cour	ses (V	VAC)				**	
			Internship of 4 credits o	f 4-6	weeks	du	rati	ion a	fter	4 th	semeste	er		N SK				
			THIR	DYI	EARS	CH	EN	TE										-13
V	CC-13	B23-COM-501	Cost Accounting	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	CC-14	B23-COM-502	Goods & Services Tax*	4	3	0	1	3	0	2	5	20	10	50	20	100	3	3
	CC-15	B23-COM-503	Industrial & Labour Laws	4	3	1	0	3	1	0	4	30		70	-	100	3	21.7
	CC-M5(V)	From Pool of VO	OC offered in SemV			5.												
VI	CC-16	B23-COM-601	Management Accounting	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	CC-17	B23-COM-602	Auditing	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	CC-18	B23-COM-603	Business Statistics	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	CC-M6	B23-COM-604	Business Environment of	4	3	1	0	3	1	0	4	30		70		100	3-	-
			Haryana									L L						
	CC-M7(V)	From Pool of VO	OC offered in SemVI		F				1									

^{*}Practical Course



		FOU	RTH YEAR SCHEME D -	BAC	CHEL	OR	OF	CO	MN	IER	CE (H	ONO	URS)					
VII	CC-H1	B23-COM-701	Organizational Behaviour	4	3	. 1	0	3	1	0	4	30	-	70	-	100	3	-
	CC-H2	B23-COM-702	Financial Management	4	3	1	0	3	1	0	4	30	-	70	7	100	3	-
	СС-Н3	B23-COM-703	Indian Business Environment	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	DSE-H1	B23-COM-704	Business Valuation	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	(any one)	B23-COM-705	Strategic Management	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	PC-H1	B23-COM-706	Business Research Methods *	4	3	0	1	3	0	2	5	20	10	50	20	100	3	3
	CC-HM1	B23-COM-707	Retailing	4	3	1	0	3	1	0	4	30	-	70	- 1	100	3	15-0
VIII	СС-Н4	B23-COM-801	Human Resource Management	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	CC-H5	B23-COM-802	Fraud Investigation and Forensic Accounting	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	СС-Н6	B23-COM-803	International Business	4	3	1	0	3	1	0	4	30	-	70		100	3	-
	DSE-H2 (any one)	B23-COM-804	Corporate Governance & Sustainability	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
		B23-COM-805	Advertising & Personal Selling	4	3	1	0	3	1	0	4	30	T	70	-	100	3	, - ',
	PC-H2	B23-COM-806	Stock Market Operations*	4	3	0	1	3	0	2	5	20	10	50	20	100	3	3
	CC-HM2	B23-COM-807	Supply Chain Management	4	3	1	0	3	1	0	4	30	-	70	=	100	3	1



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VII	CC-H1	B23-COM-701	Organizational Behaviour	4	3	1	0	3	1	0	4	30	-	70	T -	100	3	-
	CC-H2	B23-COM-702	Financial Management	4	3	1	0	3	1	0	4	20		70		100		
	CC-H3	B23-COM-703	Indian Business	-		1				-	4	30	-	70	-	100	3	-
	CC-H3	B23-COM-703	Environment	4	3	1	0	3	I	0	4	30	-	70	-	100	3	-
	DSE-H1	B23-COM-704	Business Valuation	4	3	1	0	3	1	0	4	30	-	70	-	100	3	-
	(any one)	B23-COM-705	Strategic Management	4	3	1	0	3	1	0	4	30	127	70	-	100	3	-
	PC-H1	B23-COM-706	Business Research Methods *	4	3	0	1	3	0	2	5	20	10	50	20	100	3	3
	CC-HM1	B23-COM-707	Retailing	4	3	1	0	3	1	0	4	30	-	70	-	100	3	_
VIII	CC-H4	B23-COM-801	Human Resource Management	4	3	1	0	3	1	0	4	30		70	-	100	3	# -
	CC-H5	B23-COM-802	Fraud Investigation and Forensic Accounting	4	3	1	0	3	1	0	4	30		70	,-	100	3	-
	СС-НМ2	B23-COM-807	Supply Chain Management	4	3	1	0	3	1	0	4	30	-	70	-	100	3	.l -
		B23-COM-808	Project/Dissertation Report	12	-	-	-	-	-	-		-	-	300	-	300	- 4	-

^{*}Practical Course



	Session 2023-2024		
	art-A Introduction	1	
Subject	Commerce		
Semester	I		Lesion III
Name of the Course	Financial Accoun	ting	
Course Code	B23-COM-101		
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC)	CC-1	et is an lare in a lare in	Amira & San
Level of the course (As per Annexure-I)	100-199		
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	After completing	g this course, th	e learner will be
	able to:		
	1. develop th	ne understandin	g of theoretica
	framework	of financial	accounting and
	accounting s	standards.	
	2. prepare the	financial statemen	its of companies.
	3. understand a	and prepare the ac	counts for the non
	profit organi	izations and consi	gnment accounts.
	4. prepare the	branch accounts	and knowing the
in and	4		nire purchase &
	instalment p	ayment accounts.	
	5*.		The second secon
\$ 3 % 3 m	Theory	Tutorial	Total
Credits	03	01	04
Contact Hours	03	01	04
Internal Assessment Marks	30	Arang arbanya	30 orution
End Term Exam Marks	70	PRINCIPLE TO THE STATE OF	70
Exam Time	3 Hrs.	nicatin <u>a</u> waniH	The state of the s

Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics							Conta	ct Hours
I	Financial	accou	nting:	Concept,	objectives	&	scope;	. HUSANI	14 (m) 1 % spec
	Accounting	g as	an	information	system;	Acc	counting		(14)

M

Ar McT	Assessment: Cheory: 30 Class Participation 5 eminar/Presentation/Assignment/Quiz/Class Test etc. 10	End Term Exam 70
V*	Suggested Evaluation Methods	
174	difference and accounting treatment.	
	and debtor system; Wholesale branch, Final accounts; Hire purchase and instalment payment system: basic concepts,	
IV	Branch accounts: dependent branch, debtor's system, stock	16
Decom	Valuation of unsold stock.	
Ш	Accounting for non-profit organizations; Consignment accounts: accounting records; Normal and abnormal loss;	16
A pire of C	Accounts: Trading & Profit and loss account and balance sheet with adjustments.	
II Internat	Capital and revenue: Concept and classification of income; Expenditure; Receipts; Provisions & reserves. Final	14
V 3hr	A brief overview of accounting standards in India; Journal, Ledger & trial balance.	
	principles: Concepts and conventions; Double entry system;	

- Gupta R. L. and Radhaswamy, M., Financial Accounting, Sultan Chand and Sons, New Delhi.
- Hanif & Mukherjee., Financial Accounting. Tata McGraw Hill.
- Lal Jawahar, Seema Srivastava & Shivani Abrol, Financial Accounting Text and Problems, Himalaya Publishing House, New Delhi.
- Maheswari S. N. and Maheswari S. K.: Financial Accounting, Vikas Publishing House, Noida.
- Sehgal Ashok & Sehgal Deepak, Fundamentals of Financial Accounting, Taxmann, New Delhi.



^{*} Applicable for courses having practical component.

S	ession 2023-2024		
Pa	rt-A Introduction	1	
Subject	Commerce	Lucia - hood?	A MARIE TO A STATE
Semester	I		shari 14 c 114
Name of the Course	Business Laws		
Course Code	B23-COM-102	1-16-17 (200)	and the second
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	CC-2		rayud
Level of the course (As per Annexure-I)	100-199		and 1
Pre-requisite for the course (if any)	NIL		CART .
Course Learning Outcomes (CLO)	able to: 1. understand Act. 2. know the making contracts. 3. apply skill as partner 4. understand instrumen	ls to initiate entrepoship and LLP. d the concepts & so	f Indian Contract yer and seller for agreements and reneurial ventures
	Theory	Tutorial	Total
Credits	03	01	04
Contact Hours	03	01	04
Internal Assessment Marks	30	2-1, 110.49	30
End Term Exam Marks	70	0	70
Exam Time	3 Hrs.	-10 (granna)	

Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	The Indian Contract Act, 1872: nature and classification of	15
	contracts; Essentials of a valid contract; An overview of	
	Proposal and acceptance, Capacity of parties to contract, Free	off married parts.
	consent, Lawful consideration, Lawful object; Void	hop to a colorest tripp



Remedies for breach of contract. I Sale of Goods Act, 1930: Formation of contract of sale; Goods and their classification; Price; Conditions and warranties; Transfer of ownership in goods; Performance of the contract of sale; Remedies: unpaid seller and his rights, buyer's remedies; Auction sale, Online auction. II Indian Partnership Act 1932: Nature of firm; Duties and rights of partners; Liabilities of firm and partner; Limited Liability Partnership Act, 2008: concepts, characteristics of LLP; Incorporation of LLP; LLP agreement, Extent & limitations of liabilities of LLP and partners. V Negotiable Instruments Act, 1881: scope, features and types;	15
Goods and their classification; Price; Conditions and warranties; Transfer of ownership in goods; Performance of the contract of sale; Remedies: unpaid seller and his rights, buyer's remedies; Auction sale, Online auction. II Indian Partnership Act 1932: Nature of firm; Duties and rights of partners; Liabilities of firm and partner; Limited Liability Partnership Act, 2008: concepts, characteristics of LLP; Incorporation of LLP; LLP agreement, Extent & limitations of liabilities of LLP and partners. V Negotiable Instruments Act, 1881: scope, features and types;	
warranties; Transfer of ownership in goods; Performance of the contract of sale; Remedies: unpaid seller and his rights, buyer's remedies; Auction sale, Online auction. II Indian Partnership Act 1932: Nature of firm; Duties and rights of partners; Liabilities of firm and partner; Limited Liability Partnership Act, 2008: concepts, characteristics of LLP; Incorporation of LLP; LLP agreement, Extent & limitations of liabilities of LLP and partners. V Negotiable Instruments Act, 1881: scope, features and types;	15
the contract of sale; Remedies: unpaid seller and his rights, buyer's remedies; Auction sale, Online auction. II Indian Partnership Act 1932: Nature of firm; Duties and rights of partners; Liabilities of firm and partner; Limited Liability Partnership Act, 2008: concepts, characteristics of LLP; Incorporation of LLP; LLP agreement, Extent & limitations of liabilities of LLP and partners. V Negotiable Instruments Act, 1881: scope, features and types;	15
buyer's remedies; Auction sale, Online auction. II Indian Partnership Act 1932: Nature of firm; Duties and rights of partners; Liabilities of firm and partner; Limited Liability Partnership Act, 2008: concepts, characteristics of LLP; Incorporation of LLP; LLP agreement, Extent & limitations of liabilities of LLP and partners. V Negotiable Instruments Act, 1881: scope, features and types;	15
II Indian Partnership Act 1932: Nature of firm; Duties and rights of partners; Liabilities of firm and partner; Limited Liability Partnership Act, 2008: concepts, characteristics of LLP; Incorporation of LLP; LLP agreement, Extent & limitations of liabilities of LLP and partners. V Negotiable Instruments Act, 1881: scope, features and types;	15
II Indian Partnership Act 1932: Nature of firm; Duties and rights of partners; Liabilities of firm and partner; Limited Liability Partnership Act, 2008: concepts, characteristics of LLP; Incorporation of LLP; LLP agreement, Extent & limitations of liabilities of LLP and partners. V Negotiable Instruments Act, 1881: scope, features and types;	15
Liability Partnership Act, 2008: concepts, characteristics of LLP; Incorporation of LLP; LLP agreement, Extent & limitations of liabilities of LLP and partners. V. Negotiable Instruments Act, 1881: scope, features and types;	
LLP; Incorporation of LLP; LLP agreement, Extent & limitations of liabilities of LLP and partners. V Negotiable Instruments Act, 1881: scope, features and types;	
limitations of liabilities of LLP and partners. V Negotiable Instruments Act, 1881: scope, features and types;	
V Negotiable Instruments Act, 1881: scope, features and types;	
	15
Negotiation; Crossing; Dishonor and discharge of negotiable	
instruments. Information Technology Act, 2000: Purpose;	
Benefits and limitations; Digital signature; E-Governance;	
Attribution of electronic records, duties of subscribers;	
Penalties and adjudication offences.	
V* a Kadahal	
Publishing Live Suggested Evaluation Methods	
Internal Assessment:	End Term
ApplioTheory: 30	Exam
Class Participation 5	70
Seminar/Presentation/Assignment/Quiz/Class Test etc. 10	
Mid Term Exam	

- Aggarwal Rohini, Mercantile & Commercial Laws, Taxmann Allied Services (P) Ltd., New Delhi.
- Bhushan, Bharat. Kapoor, N.D., Abbi, Rajni, "Elements of Business Law". Sultan Chand & Sons Pvt. Ltd.
- Bulchandani, K.R., Business Laws, Himalaya Publishing House, New Delhi.
- Datey, V.S., Business and Corporate Laws, Taxmann Publications, New Delhi.
- Kapoor, N.D., Business Law, Sultan Chand & Sons, New Delhi.
- Kuchhal, M.C., Kuchhal Vivek, *Business Legislation for Management*, Vikas Publishing House Pvt. Ltd., New Delhi.
- Tulsian, P.C., Business Laws, Tata McGraw Hill, New Delhi.



^{*} Applicable for courses having practical component.

	Session 2023-2024	1	
	art-A Introduction	n	
Subject	Commerce	Market Barrier	rigness(fl. 1 - 1)
Semester	I		
Name of the Course	Business Manage	ement	
Course Code	B23-COM-103		TERRIPORT TO THE
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	CC-3		
Level of the course (As per Annexure-I)	100-199		en spirit
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	able to: 1. gain knowled of business management management 2. understand the and organizin 3. assimilate an decentralizati 4. comprehend	thoughts and know thoughts. e utility and applic g functions of man d use the concep on and staffing in o the concept and tyles, and control	eptual framework development or ving the emerging ation of planning agement. ts of delegation organization.
Y	Theory	Tutorial	Total
Credits	03	01	04
Contact Hours	03	01	04
Internal Assessment Marks	30	-	30
The state of the s			20
End Term Exam Marks	70	-	70

Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Introduction to Management: characteristics and significance,	15
	process and functions of management; Management: as	
	science, art and profession; Approaches to management:	
	Classical and neo classical approach, behavioral approach,	



M	id Term Exam	
Se	eminar/Presentation/Assignment/Quiz/Class Test etc. 10	
	lass Participation 5	70
CApplicat	heory: 30	Exam
Internal	Assessment:	End Term
9	Suggested Evaluation Methods	
V*	mceps, 2	
	Leadership styles; Approaches to leadership	
	motivation; Leadership: Significance and functions;	N II
IV e	Motivation: Objectives and significance; Approaches to	15
14 La 2 13	controlling techniques.	_
The second secon	process of control, prerequisites of an effective control system,	
Dagoraki		
rent y rourse	Directing; Coordination; Controlling: Characteristics and	
luz hisibi	and disadvantages; Factors influencing decentralization;	
	delegation; Decentralization and Centralization: Advantages	
and larve a	Advantages, barriers to delegation, guidelines for effective	July 19 Mary
III	Staffing: Importance, scope and modes of staffing; Delegation:	15
for the second	business organization, virtual organization.	
1/*		
* * *	formal vs. informal; Organizational structure for large scale	J. Paragraph Traff
	Organizational structure: Functional, line and staff, matrix,	August and
	Organizing: Principles and benefits of organizations;	
1/1 - 1	programme, strategy, vision, mission, goals and objectives;	
II	Planning: process and importance; Types of plans: Policy,	15
, Tenengton on	contingency approach; Emerging management concepts.	
	management science approach, systems approach and	

- Basu, C, Business Organisation and Management, McGraw Hill Education.
- Bhattacharya Kumar Deepak, Principles of Management, Pearson, New Delhi.
- Gupta, C.B.: Management: Theory and Practice, Sultan Chand & Sons, New Delhi
- O'Donnel Cyril & Koontz Harold, Management, McGraw Hill, New Delhi.
- Stephen P Robbins, David A DeCenzo, 'Fundamentals of Management, Essential Concepts and Applications
- Tripathi, P.C. & Reddy, P.N., Principles of Management, Tata McGraw Hill, New Delhi.



^{*} Applicable for courses having practical component.

	Session 2023-2024	upicano 87	
	art-A Introduction		
Subject	Commerce		
Semester	I at the tender		arent -
Name of the Course	Business Mathematic	cs-1	
Course Code	B23-COM-104		
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	CC-M1		1000 (1)
Level of the course (As per Annexure-I)	100-199		Gryndy III
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	After completing t	his course, the	learner will be
	able to:		
	1. understand set	theory, logica	l statements and
	truth tables.	, logica	statements and
	2. learn the log		
	geometric prog	ressions and the	eir applications.
	3. familiarize with	h the concepts	of matrices and
	determinants.	Learn to so	olve system of
	simultaneous li	near equations.	
	4. have the conce	ptual knowleds	ge of Compound
			ture and sinking
			these concepts in
	daily life.	. skins to use	mese concepts III
	5*.	_ 141 11	
	Theory	Tutorial	Total
Credits	01	01	02
Contact Hours	01	01	02
Internal Assessment Marks	15		15
End Term Exam Marks	35	_	35
Exam Time	3 Hrs.		

Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. About 40% questions should be numerical type. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.



Unit	Topics	Contact Hours
I	Set Theory: Representation of sets, equivalent sets, power	8
	set, complement of a set. Venn Diagrams: Union and	
	intersection of sets, De-Morgan's laws; Logical statements	
	and truth tables.	
II	Logarithms: Laws of operation, log tables; Arithmetic and	7
	geometric progression.	
III	Matrices and Determinants: Definition of a matrix, order,	8
V#	equality, types of matrices; Operations on matrices:	
	Addition, multiplication and multiplication with a scalar and	
Interval	their simple properties; Determinant of a square matrix (upto	
	3x 3 order): Properties of determinants, minors, co-factors	
	and applications of determinants in finding the area of	
	triangle, adjoint and inverse of a square matrix, solutions of	
	a system of linear equations by examples.	
ĬV		7
1 V	Compound interest and annuities: Different types of interest	/
	rates, types of annuities, present value and amount of an	
0 1	annuity (including the case of continuous compounding),	
lume poli	valuation of simple loans and debentures, problems related to	
	sinking funds.	
V*	Singly the seek and extremely the contribution of the second second second	
* Applied	Suggested Evaluation Methods	D 100
	Assessment:	End Term Exam
	Sheory: 15	35
	Class Participation 4 eminar/Presentation/Assignment/Quiz/Class Test etc. 4	
	eminar/Presentation/Assignment/Quiz/Class Test etc. 4 4 4 7	The state of the s
	Part-C Learning Resources	
Dagaman		
	nended Books/E-Resources/LMS:	
	Illen R.G.D., Basic Mathematics, Macmillan, New Delhi	
	D.C. Sancheti and V.K. Kapoor, Business Mathematics, Sultan C	
	. Don and J. Lerner, Schaum outlines of Basic Business Mathem	
	Iolden, Mathematics for Business and Economics, Macmillan Ir	
• S	.C. Gupta and V.K. Kapoor, Fundamentals of Mathematical Sta	atistics, S. Chand &
S	ons, Delhi.	

^{*} Applicable for courses having practical component.



	Session 2023-2024			
	Part-A Introduction	n	4	
Subject	Commerce			
Semester	I			
Name of the Course	Personal Finance	,		
Course Code	B23-COM-105	THE STATE OF THE STATE OF	74.7	
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	MDC-1		respond	
Level of the course (As per Annexure-I)	100-199			
Pre-requisite for the course (if any)	NIL		7777	
Course Learning Outcomes (CLO)	able to:1. understand the personal finance2. gain knowledg3. do planning for	e basics of persocial planning. The about investing in the other investment are role of regulator.	onal finance an stock market.	
	5*	onal finance and ret		
Credits	Theory	Tutorial	Total	
	02	01	03	
Contact Hours	02	01	03	
Internal Assessment Marks	25	-	25	
End Term Exam Marks	50	- 1 1 1 7 10	50	
Exam Time	3 Hrs.	-		

Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 5 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Personal finance: Concept, need, principles and scope; Financial	11
	objectives; Personal financial planning: Process, factors	

V

	affecting; Financial planner: Role and functions; Sources of	
	finance.	
II	Basics of investment; Investment avenues and strategies; Shares	12
f er f robert to	and debentures: Concept and types; Mutual Funds: Concept,	
	types, asset management companies, identifying mutual fund for	
	investment; Investing in stock markets: Identifying stocks,	
	holding, day trading, hedging instruments, etc.	
III	Other investment Avenues: Gold bonds, sovereign bonds, tax	11
	saving instruments, PPF, Provident Fund, etc.; Tax treatment of	
	investment; Likely causes of cheating and fraud in investment.	
IV	Institutional framework for investing: An overview of SEBI,	
	IRDA, RERA, AMFI, bank ombudsman; Retirement planning:	11
	Pension plans, NPS.	
V*		1
	Suggested Evaluation Methods	
Interna	l Assessment:	End Term
>	Theory: 25	Exam
	Class Participation 5	50
	Seminar/Presentation/Assignment/Quiz/Class Test etc. 7	
	Mid Term Exam	

Part-C Learning Resources Recommended Books/E-Resources/LMS:

- Arthur J. Keown: Personal Finance, Pearson India.
- Halan, Monika, Lets Talk Money: You've Worked Hard for It, Now Make It Work for You, July, Harper Business.
- Jack R. Kapoor, Les R. Dlabay, Robert J. Hughes, Melissa Hart: Personal Finance, Tata McGraw Hill India.
- Lewis Altfest: Personal Financial Planning, Tata McGraw Hill.
- Madura Jeff: Personal Finance, Pearson India.
- Sinha. Madhu, Financial Planning: A Ready Reckoner, McGraw Hill.



^{*} Applicable for courses having practical component.

15	Session 2023-2	2024		
P	art-A Introdu	ction		
Subject	Commerce			
Semester	II			
Name of the Course	Computerized	d Accounting Sys	stem*	
Course Code	B23-COM-20)1		
Course Type: (CC/MCC/MDC/CCM/	CC-4		9,8 17.	
DSEC/VOC/DSE/PC/AEC/VAC				
Level of the course (As per Annexure-I)	100-199			
Pre-requisite for the course (if any)	NIL			
Course Learning Outcomes (CLO)	After comple	eting this cours	se, the learner will be	
	accounti software 2. create c software 3. prepare f 4. comply v etc. 5*. make jour and loss acco business ope software, such	ng and be fare. company ledger, companies statements with tax regulations and entries, ledge ount, balance shorations on Compas Tally Prime	ers, trial balance, profit neet and records, other mputerized accounting (Latest Version).	
Credits	Theory 03	Practical	Total	
Contact Hours	03	01	04	
Internal Assessment Marks	20		05	
End Term Exam Marks	50	10 20	30	
Exam Time	3 Hrs.	3 Hrs.	70	
	Contents of the			

Part-B Contents of the Course Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 5 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Computerized Accounting System: Concept, Tally Prime,	15
	installations of Tally Prime, licensing configurations; Tally	
	vault password: Security control in Tally Prime, data backup	

and restor	re, export and import data, edit log feature ir	tally;	
Gateway	of Tally.		
II Company	creation: Setup features, accounting fe	atures,	15
configura	tion, shutting and deleting a company; l	Ledger	
creation:	Creating single and multiple ledgers, al	tering,	
deleting	and displaying ledger; Invoicing; Budgets	Cost	
centres; In	nterest calculations; Inventory: Stock items, pu	rchase	
and sales	orders processing, godowns.		
III Financial	Statements: Profit & loss account, balance	sheet;	15
Bank rec	conciliation; Debit and credit note; Tally	audit	
* I	Printing features; Management Information S		
	nt reports in tally.		
IV Income to	ax and GST in Tally Prime; TDS; TCS; Pay	roll in	15
Tally: Int	roduction, salary accounting, payroll masters, p	oayroll	
vouchers,	gratuity, provident fund, ESI, payroll reports.		
V* Procedure	es to create a company, prepare a profit an	d loss	30
account, p	prepare Balance sheet, show some entries of TI	OS and	
TCS, GS	T entries in Tally Payroll in Tally.		
New Dilla	Suggested Evaluation Methods		
Internal Assessmen			End Term
Theory: 2			Exam
Class Partici		5	Theory: 50
Seminar/Presentation/Assignment/Quiz/Class Test etc. 5 Mid Term Exam: 10		10	Practicum: 20
> Practicum:		10	
Class Partici		_	
	monstration/Viva Voce/Lab Records etc.	10	
Mid Term E		-	
	Part-C Learning Resources		

- A.K. Nadhavi, Managing VAT with Tally 9 (Taxation), BPB Publications, New Delhi.
- Ashok K. Nadavi, Tally Training Guide (Financial Accounting, Invoicing & Emp; Inventory), BPB Publications, New Delhi.
- Ashok, K. Nadhavi, Kishor K. Nadhavi, Implementary Tally 9, BPB Publications, New Delhi.
- Bansal Manoj, Computerized Accounting System, Sahitya Bhawan Publications.
- Kavitha et. al., Computerized Accounting, Himalaya Publishing House.
- Raman B.S. and Singh Ravi, Computerized Accounting System, EPBP Publication.

^{*} Applicable for courses having practical component.

	Session 2023-2024				
	art-A Introduction	n			
Subject	Commerce	Commerce			
Semester	II				
Name of the Course	Company Law				
Course Code	B23-COM-202				
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	CC-5				
Level of the course (As per Annexure-I)	100-199	aj vlodsima	in Start		
Pre-requisite for the course (if any)	NIL		Haral I		
Course Learning Outcomes (CLO)	able to: 1. understand the business orgathe process of 2. elaborate on it and their oper 3. understand the knowing right Company Sec 4. apply the provisions rewinding up of	e concept of commization, regulators incorporation. Important document rational usefulness. the procedure of this & duties of the company of the company.	pany as form of y framework and its of the company raising capital, Directors and the regulatory		
	5*	70 / 11	The state of the s		
Cradita	Theory	Tutorial	Total		
Credits	03	01	04		
Contact Hours	03	01	04		
Internal Assessment Marks	30	- 4	30		
End Term Exam Marks	70	-	70		
Exam Time	03 Hrs. Contents of the C	7-07	3 cn of		

Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Company: Concept, characteristics, types; Conversion of	14
	private company into public company & vice versa;	
	Incorporation of a company; Legal position of promoters;	
	Pre-incorporation contracts.	

My

Internal	Assessment:	End Term Exam
	Suggested Evaluation Methods	
V*	Herrica Americans In any constraint and a second a second and a second a second and	
Istingus Brus man	provisions, dividend practices prevalent in India; Winding up of a company: Reasons, modes, procedure and implications of winding up.	
IV	Role, appointment, duties, liabilities, rights and removal. Dividend: Types, factors affecting dividend decisions, Legal	14
od Wild	legal position, qualification, appointment, powers, duties & liabilities and removal of directors; Company secretary:	
Ш	Share capital: Types, issue and allotment of shares; Reduction of share capital; Board of Directors: Composition,	16
ijak Internal	contents and formalities of red herring & shelf prospectus, mis-statement and remedies, liabilities for misstatements in Prospectus.	
	procedure, Doctrine of ultra vires; Articles of Association: Clauses and alteration; Doctrine of indoor management; Doctrine of constructive notice; Prospectus: Concept, types,	
II -	Memorandum of Association: Clauses and alteration	16

Internal Assessment:			End Term Exam
>	Theory: 30		70
	Class Participation	5	
	Seminar/Presentation/Assignment/Quiz/Class Test etc.	10	
	Mid Term Exam	15	outer of an Art of the

Part-C Learning Resources

- Bhushan, Bharat. Kapoor, N.D., Abbi, Rajni, *Elements of Company Law*. Sultan Chand & Sons Pvt. Ltd.
- Kapoor N.D., Elements of Company Law, Sultan Chand & Sons, New Delhi.
- Majumdar, A.K. and Kapoor, G.K., Company Law, Taxmann Publications.
- Ramaiya A., Guide to the Companies Act, Wadhwa & Co, Nagpur.
- Ratan Nolakha, Company Law and Practice, Vikas Publications, New Delhi.



^{*} Applicable for courses having practical component.

	Session 2023-2024		
	art-A Introductio	n	
Subject	Commerce		
Semester	II		
Name of the Course	Principles of Ma	rketing	
Course Code	B23-COM-203		
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/VAC	CC-6		
Level of the course (As per Annexure-I)	100-199		
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	able to: 1. understand to assess the model analyse the scenario and 3. discover the factors affect present contour 4. understand strategies alough the field of research assessment 4.	the promotional ong with the recen marketing.	of marketing and ent. Our in the presentation. development and a product in the and distribution t developments in
Credits	Theory 03	Tutorial 01	Total 04
Contact Hours	03	01	04
Internal Assessment Marks	30	-	30
End Term Exam Marks	70		70
Exam Time	03 Hrs.		70

Part-B Contents of the Course Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Marketing: Concept, nature, scope and importance; Evolution of	
	Marketing; Understanding marketing in new perspectives;	ng i signidiksiki ng i sigil sa
	Marketing environment: Concept, importance; Micro	
	environmental factors: Suppliers, marketing intermediaries,	
	customers, competitors, public; Macro environmental factors:	

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15
15
15
e 21 - L. L L.
End Term
Exam
70

Part-C Learning Resources

Recommended Books/E-Resources/LMS:

Mid Term Exam

- Grewal, Dhruv and Michael Levy; Marketing; Tata McGraw Hill.
- Kumar Arun & Meenakshi N., Marketing Management, Vikas Publishing House Pvt. Ltd., New Delhi. Third Edition
- Michael, J. Etzel, Bruce J. Walker, William J Stanton and Ajay Pandit, Marketing: Concepts and Cases. (Special Indian Edition)., McGraw Hill Education
- Philip Kotler, Principles of Marketing. Pearson Education.
- Ramaswami, V.S. and Namakumari, S.; *Marketing Management*; MacMillan India Ltd.
- Saxena Rajan, Marketing Management, Tata McGraw-Hill Publishing Company Ltd., New Delhi. Fifth Edition.



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^{*} Applicable for courses having practical component.

	Session 2023-2024		
	art-A Introductio	n	
Subject	Commerce		
Semester	II		
Name of the Course	Business Mathem	natics-II	
Course Code	B23-COM-204		
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	CC-M2		
Level of the course (As per Annexure-I)	100-199		
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)		this course, the lea	arner will be
	able to:	s this course, the lea	arner will be
	1. gain the k	nowledge to find de	rivatives simple
	functions	related to comm	erce problems
		ls to use application	
simon totaling	evaluating maxima and minima.		
	2. learn to f	ind integration of s	imple functions
	related to commerce and economic problem		
	attain skil	ls to use application	of integration in
	business a	and commerce proble	ems.
		omial theorem, learn	
	applicatio combinati		atations and
	4. learn the	concept of Linear pr	ogramming and
	formulation	on of linear program	nming problems
	related to	business and comme	erce.
	5*.		
	Theory	Tutorial	Total
Credits	01	01	02
Contact Hours	01	01	02
Internal Assessment Marks	15	-	15
End Term Examination Marks	35		35
Examination Time	3Hrs		

Part-B Contents of the Course Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The



examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Differentiation; derivative of simple functions and other	8
	functions (excluding trigonometric functions) having	
	applications in business studies; Maxima and minima of	
	Revenue, Cost, Demand, Production, Profit functions and	
	other functions related to business and commerce.	
II	Integration: Definite and indefinite (simple functions	8
	excluding trigonometric functions), basic rules of	
	integration, application of integration in commercial and	
	business problems.	
III	Binomial Theorem; Permutations and Combinations.	7
IV	Linear programming: Formulation of linear programming	7
	problems (LPP) and their solution by graphical and simplex	1
	methods, Applications of linear programming in solving	
	problems related to business and commerce.	,
V*		
	Suggested Evaluation Methods	
Internal	Assessment:	End Term Exam
> 7	Theory: 15	35
	Class Participation 4	
S	Seminar/Presentation/Assignment/Quiz/Class Test etc. 4	
N	Mid Term Exam 7	

Part-C Learning Resources

Recommended Books/E-Resources/LMS:

- A.R. Vasishtha, Matrices, Krishna Prakashan (P) Media Ltd.
- Allen R.G.D., Basic Mathematics, Macmillan, New Delhi
- D.C. Sancheti and V.K. Kapoor, Business Mathematics, Sultan Chand and Sons.
- Dowling E.T., Mathematics for Economics, Schaum Series, McGraw Hill, London.
- E.T. Dowling, Schaum outlines of Calculus for Business, Economics and the Social Sciences. McGraw Hill.
- Holden, Mathematics for Business and Economics, Macmillan India, New Delhi.
- S.C. Gupta and V.K. Kapoor, Fundamentals of Mathematical Statistics, S. Chand & Sons, Delhi.

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^{*} Applicable for courses having practical component.

	Session 2023-2024	1		
	art-A Introduction	n		
Subject	Commerce			
Semester	II			
Name of the Course	Fundamentals of	Banking and Insu	irance	
Course Code	B23-COM-205			
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	MDC-2	ing the property of the contract of the contra		
Level of the course (As per Annexure-I);	100-199		mac est est est est est	
Pre-requisite for the course (if any)	NIL		Miles of the second	
Course Learning Outcomes (CLO)	After completing this course, the learner will be			
	able to:			
	1. know the basics of banking.			
	2. understand the banking instruments.			
	3. understand the basics of insurance.			
		arious types of ins	surance.	
	5*		The plantage of the particular and the particular a	
	Theory	Tutorial	Total	
Credits	02	01	03	
Contact Hours	02	01	03	
Internal Assessment Marks	25	- III	25	
End Term Exam Marks	50	na i i	50	
Exam Time	3 Hrs.	coming Fungi	S partial of a reason of	
Part-B	Contents of the (Course		

Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 5 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Banking: Concept, features, functions, importance and principles of banking; Evolution of banking in India; Classifications of banks.	10

M

Banking instruments: Concept, types and crossing of cheques;	12
Lending functions of a bank: Types of Advances: Secured &	
unsecured, loans- Short, medium and long-Term Methods of	
granting advances; Utility services of a bank: Remittance	
through bank drafts; E Banking; Internet banking; Safe deposit	
lockers.	
Insurance: Concept, need and principles of insurance; Insurance	10
and economic development; Life Insurance: Concept, features,	
importance, and types: procedure of taking life insurance	
policies, nomination and assignment.	
General insurance: concept, features, importance, and types;	13
Procedure of taking general insurance: An overview of Fire	
insurance, Marine Insurance, Health Insurance.	
	Lending functions of a bank: Types of Advances: Secured & unsecured, loans- Short, medium and long-Term Methods of granting advances; Utility services of a bank: Remittance through bank drafts; E Banking; Internet banking; Safe deposit lockers. Insurance: Concept, need and principles of insurance; Insurance and economic development; Life Insurance: Concept, features, importance, and types: procedure of taking life insurance policies, nomination and assignment. General insurance: concept, features, importance, and types; Procedure of taking general insurance: An overview of Fire insurance, Marine Insurance, Health Insurance.

Internal Assessment:		End Term
Theory: 25 Class Participation	5	Exam 50
Seminar/Presentation/Assignment/Quiz/Class Test etc. Mid Term Exam	7	

Part-C Learning Resources

- Basu A.K: Fundamentals of Banking-Theory and practice; A Mukerjee and co;
 Calcutta 2
- Gopinath M.N: Banking Principles and Operations; Snow White Publisher, Mumbai
- Mishra, M. N., Principles and Practices of Insurance, S. Chand and Sons.
- Mishra, M.N. Principles and Practices of Insurance. Sultan Chand and Sons.
- Mohapatra and Acharya., 2018. Banking and Insurance. Pearson
- Natrarajan and Parameswaran: Indian Banking; S. Chand Company Ltd, New Delhi
- Vasanth Desai: Indian Banking, Nature and Problems, Himalaya Publications House.



^{*} Applicable for courses having practical component.

	Session 2023-2024		
	art-A Introductio	n	
Subject	Commerce		H
Semester	III		
Name of the Course	Corporate Accou	inting -I	
Course Code	B23-COM-301		
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	CC-7		
Level of the course (As per Annexure-I)	200-299		
Pre-requisite for the course (if any)	NIL	Then the page 15	
Course Learning Outcomes (CLO)	NIL After completing this course, the learner will be able to: 1. know the accounting for share, understand the procedure of buyback of shares. 2. know the accounting for profit prior to incorporation and underwriting of shares. 3. understand the accounting treatment for amalgamation and internal reconstruction of companies. 4. understand IDCS and preparation of final accounts of companies.		
	5*		
Credits	Theory	Tutorial	Total
Contact Hours	03	01	04
	03	01	04
Internal Assessment Marks	30		30
End Term Exam Marks	70		70
Exam Time	3 Hrs.		house la state and

The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Issue of shares: Concept, types, process and procedure	
	(including insider trading); Transfer of shares; DMAT;	Part I
	Bonus shares; Sweat equity shares; Right shares; Buy back	



	of shares; Dividend on shares; Redemption of preference	
	shares.	
II	Profit prior to incorporation: Concept, procedure of	15
	ascertaining profit prior to incorporation, basis of allocation	
	of expenses and incomes; Underwriting of shares: Concept,	
	features, benefits, parties, types and accounting treatment.	
III	Amalgamation of companies: Concept and accounting	15
	treatment as per accounting standard 14 (excluding	
	intercompany holdings); Internal reconstruction: Concept	
	and accounting treatment excluding scheme of	
	reconstruction.	
IV	Overview of income disclosure and computation standards	15
	(IDCS); Final accounts of companies: Concept and	*
	preparation.	1
V*	(F-100) - 100 (100 (100 (100 (100 (100 (100 (10	
	Suggested Evaluation Methods	
Internal	Assessment:	End Term Exam
> T	Cheory: 30	70
	Plass Participation 5	
	eminar/Presentation/Assignment/Quiz/Class Test etc. 10	<
N	15 fid Term Exam	
_4	Part-C Learning Resources	

- Gupta Nirmal, Corporate Accounting, Sahitya Bhawan, Agra.
- Maheshwari S.N. and S. K. Maheshwari, Corporate Accounting, Vikas Publishing House, New Delhi.
- Mukherjee, S., & Mukherjee, Corporate Accounting. (1st Ed.). New Delhi: Oxford University
- R.L. Gupta and M. Radhaswamy Advanced accounts Sultan Chand
- Sehgal Ashok and Deepak Sehgal, Corporate Accounting, Taxman Publication, New Delhi.
- Shukla M.C., T.S. Grewal, and S.C. Gupta, Advanced Accounts, Vol.-II., S. Chand & Co., New Delhi.
- Tulsian P. C. Corporate Accounting. S Chand & Co. New Delhi



^{*} Applicable for courses having practical component.

	Session 2023-202	24		
	Part-A Introduct	ion		
Subject	Commerce			
Semester	III			
Name of the Course	Income Tax Law	'- I		
Course Code	B23-COM-302			
Course Type: (CC/MCC/MDC/ CCM/SEC/VOC/DSE/PC/AEC/ VAC	CC-8	town board		
Level of the course (As per Annexure-I)	200-299			
Pre-requisite for the course (if any)	NIL			
Course Learning Outcomes (CLO)	After completin	g this course, the le	earner will be able	
	to:			
	1. understand the necessary concepts of Income Tax			
	2. determine the impact of residential status on tax			
	liability.			
	3. determine Tax liability under five heads of income			
	4. understand the	concepts of set-off	f and carry forward	
	of losses and o	lubbing and aggreg	gation of incomes.	
and	5*.			
	Theory	Tutorial	Total	
Credits	03	01	04	
Contact Hours	03	01	04	
Internal Assessment Marks	30	-	30	
End Term Exam Marks	70		70	
Exam Time	3 Hrs.	U - 22 - 1 U - 1	a.M. rodos-rodos	

Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. About 40% questions should be numerical type. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Income tax: Concepts - Assesse, person, previous year,	12
	assessment year, gross total income, total income, casual	



_ /3	A geoggment:	End Town
a case of the	Suggested Evaluation Methods	
V*		
¥7.₩	incomes.	:
	incomes; Set off and carry forward of losses; Exempted	
IV	Income from other sources; Clubbing and aggregation of	13
	Depreciation provisions), Capital Gains.	
	head profits and gains of business or profession (including	
III	Computation of taxable incomes and exemptions under the	16
	property.	
	retirement benefits and provisions) and income from house	
	incomes taxable and exempt under the head salaries (including	
	individuals, HUFs, Company and other persons; Determining	
II	Computation of incomes based on residential status of	19
	avoidance, Tax planning and Tax management.	
	Minimum Tax; Agricultural Income; Tax evasion, Tax	
	in income tax; Maximum Marginal Rate of Tax; Alternate	
	income, virtual digital asset; Role of PAN and Aadhar number	

Internal Assessment:	End Term	
Theory: 30		Exam
Class Participation	5	70
Seminar/Presentation/Assignment/Quiz/Class Test etc.	10	
Mid Term Exam	15	

Part-C Learning Resources

Recommended Books/E-Resources/LMS:

- Girish Ahuja and Ravi Gupta, Systematic Approach to Income Tax, C.C.H. India Publications, New Delhi.
- Mehrotra H.C., Income Tax Law & Account, Sahitya Bhawan Publications, Agra.
- Prasad, Bhagwati, Income Tax Law & Practice, Wishwan Prakashan, Bhopal.
- Singhania V.K., Student's Guide to Income Tax, Taxmann Publications Pvt. Ltd., New Delhi.

Journals:

- Income tax reports. Company Law Institute Pvt. Ltd., Chennai.
- Taxman. Taxman allied Services Pvt. Ltd., New Delhi.

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^{*} Applicable for courses having practical component.

	Session 2023-2024		
P	art-A Introductio	n	
Subject	Commerce	E. FARTS LIB	
Semester	III		r
Name of the Course	Banking and Insu	irance	
Course Code	B23-COM-303	10 minutes	
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	CC-9		
Level of the course (As per Annexure-I);	200-299		
Pre-requisite for the course (if any)	NIL		THE RESERVE TO THE RE
Course Learning Outcomes (CLO)	After completing this course, the learner will be		
	able to: 1. know the basi 2. understand the 3. understand the insurance.	ics of banking. e Indian banking sy the principles & arious types of insu	ystem. z regulation of
le l'	Theory	Tutorial	Total
Credits	03	01	04
Contact Hours	03	01	04
Internal Assessment Marks	30		30
P. J. T P M. 1	70		
End Term Exam Marks Exam Time	70	and the second of the second	70

Part-B Contents of the Course Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Banking: Concept, features, functions, importance and principles of banking; Evolution of banking in India; Classifications of banks; Credit creation, Banking Regulation Act 1949: Major provisions.	15

V

	Assessment:	End Term Exam
	Suggested Evaluation Methods	
V*	The said on the first of the said	
IV	Fire insurance: Concept, principles; Fire insurance policy, claims settlement procedure; Marine insurance: Marine insurance policy and claims settlement procedures; Accident and motor insurance: Policy and claims settlement procedures.	15
	and economic development; Life and general insurance: principles, present status & growth of life and general insurance in India, claims settlement procedure; Regulatory Framework of Insurance.	
III	banks and its effects; Reserve Bank of India – Functions, control of credit by RBI, power of RBI; Recent trends in Indian banking system. Insurance: Concept, need and principles of insurance; Insurance	15
II	Indian Banking System: Features, nationalization of commercial	15

Internal Assessment:			End Term
>	Theory: 30		Exam
	Class Participation	5	70
# Lane	Seminar/Presentation/Assignment/Quiz/Class Test etc.	10	
11	Mid Term Exam	15	

Part-C Learning Resources

- Gopinath M.N: Banking Principles and Operations; Snow White Publisher, Mumbai.
- Insurance & Risk Management Dr. P.K. Gupta, Himalaya Publishing House, Delhi.
- Mishra, M.N. Principles and Practices of Insurance. Sultan Chand and Sons.
- Mohapatra and Acharya., Banking and Insurance. Pearson Publications.
- Nalini Prava Tripathy and Prabir Pal: Insurance Theory and Practice, Prentice Hall India.
- Principles and Practices of Banking (CA-IIBF), Macmillan, New Delhi.
- Suneja, H.R. Practical and Law of Banking. Himalaya Publishing House.



^{*} Applicable for courses having practical component.

	Session 2023-202			
	art-A Introduction	on		
Subject	Commerce			
Semester	III			
Name of the Course	Business Econor	mics		
Course Code	B23-COM-304			
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	CC-M3			
Level of the course (As per Annexure-I)	200-299			
Pre-requisite for the course (if any)	NIL			
Course Learning Outcomes (CLO)	After completing	ng this course, the	learner will be	
	able to:			
	different m 2. understand stakeholder objectives. 3. develop to economic e	price & output det parket structures. behaviour of rs with many produ the capability to environment. ions according to	firms & their acts and multiple analyse macro-	
AC 12 (1884)	Theory	Tutorial	Total	
Credits	03	01	04	
Contact Hours	03	01	04	
Internal Assessment Marks	30	-	30	
End Term Exam Marks	70	-	70	
Exam Time	3 Hrs.	-	70	

Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Nature and scope of business economics, Importance of	14
	economics in business decisions; Basic Economic Concepts;	

M

	Marginal analysis; Nature of demand function: law of demand,	
	shifts in demand curve, factors influencing demand; Elasticity	
	of demand: price, income and cross; Consumer's equilibrium:	
	Cardinal Utility Approach, Ordinal Utility approach.	
II	Production function: short and long run - law of variable	16
	proportions; Return to factor; Law of returns to scale;	
	economies and diseconomies of scale; Equilibrium of firm	
	under perfect competition; monopoly - price discrimination,	
	Price and output determination under monopolistic	
	competition; Decisions under monopolistic competition.	
III	Non-collusive oligopoly models- Cournot and Kinked Demand	- 15
	Curve; Collusive oligopoly models – Cartels, price leaderships;	
	Employment theory, classical employment theory; Keynesian	
	theory of employment; Money definition and its functions.	
IV	Macro Economics: concept, nature and scope; Circular flow of	15
	income (four core sectors); National income concepts (an	
a Plantie C	overview) - GNP, GDP, NNP, NDP; Inflation: types and	
	control; Money supply (monetary aggregates); Fiscal policy;	
	Monetary policy; Business cycles and their control.	
V*	-	
	Suggested Evaluation Methods	
Internal	Assessment:	End Term
	Sheory: 30	Exam 70
Class Participation 5		70
	deminar/Presentation/Assignment/Quiz/Class Test etc. 10	
N	Mid Term Exam 15 Part-C Learning Resources	

- Ahuja, H.L., Macro Economics, S. Chand Publications, New Delhi.
- Dwivedi, D.N., Macro Economics, Tata McGraw Hill, New Delhi.
- G.S. Gupta: Managerial Economics McGraw Hill Education.
- Jhinghan M.L.: Advanced Economic Theory. Vrinda Publications, New Delhi.
- Koutsoyiannis A.: Modern Microeconomics; Macmillan New Delhi.
- Paul, S., Gupta, G. and Mote, V., Managerial Economics, Tata McGraw Hill.



^{*} Applicable for courses having practical component.

	Session 2023-2024		
P	art-A Introductio	n	
Subject	Commerce		
Semester	III		
Name of the Course	Fundamentals of Indian Capital Markets		
Course Code	B23-COM-305		
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	MDC-3		
Level of the course (As per Annexure-I)	200-299		
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	able to: 1. understand to 2. understand provisions for 3. get acquain exchanges of the second secon	the depository sy	capital market. regulator and tion. ioning of stock
,	Theory	Tutorial	Total
Credits	02	01	03
Contact Hours	02	01	03
Internal Assessment Marks	25	-	25
End Term Exam Marks	50	-	50
Exam Time	3 Hrs.	_	

Part-B Contents of the Course Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 5 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Capital market: Need and structure; Types of capital market:	12
	Primary and secondary market; Functions of primary and	
	secondary market; Financial instruments in Indian capital	
	market.	

W

	Class Participation 5 Seminar/Presentation/Assignment/Quiz/Class Test etc. 7	
A	Theory: 25	50
Intern	al Assessment:	End Term Exam
	Suggested Evaluation Methods	
2011	capital market.	
	dematerialisation of securities; Recent trends in Indian	
I V	Depository System in India: Role, function,	- agovern
IV	requirements, procedure.	11
272	of Securities: Concept, merits & demerits, listing	
III	Stock Exchanges in India: Origin, role and functions; Listing	11
	and grievance redressal.	
	regulating primary and secondary market; Investor protection	
	Exchange Board of India- Constitution, role of SEBI in	
II	Regulation of Indian capital market: The Securities	11

Part-C Learning Resources

Recommended Books/E-Resources/LMS:

Mid Term Exam

- Bhole L.M., Financial Markets and Institutions, Tata McGraw Hill, Delhi.
- Kanuk, Alan R., Capital Markets of India, Wiley Finance
- Khan M.Y., Indian Financial System, Tata McGraw Hill, Delhi.
- Machi Raju, H.R., Working of Stock Exchanges in India, Wiley Eastern Ltd., New Delhi.
- Pathak Bharti V., The Indian Financial System, Pearson Education.
- Raghunathan V., Rajib Prabina, Stock Exchanges, Investments and Derivatives, Tata McGraw Hill, New Delhi.



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^{*} Applicable for courses having practical component.

	Session 2023-2024		
	Part-A Introduction	n	
Subject	Commerce		
Semester	IV		
Name of the Course	Corporate Account	ing -II	
Course Code	B23-COM-401		
Course Type: (CC/MCC/MDC/	CC-10		
DSEC/VOC/DSE/PC/AEC/ VAC			
Level of the course (As per Annexure-I)	200-299		
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	After completing to:	his course, the lea	rner will be able
· ·	1. understand the	e methods of share	s and goodwill.
	2. understand the	e basics of debentu	ires and valuation
	of debentures.		
	3. understand ar	nd prepare the acc	ounts of banking
	and insurance	companies.	
	4. understand ar	nd prepare the acc	counts of holding
	companies	and accounting	treatment of
	liquidation of	companies.	
	5*.		
~	Theory	Tutorial	Total
Credits	03	01	04
Contact Hours	03	01	04
Internal Assessment Marks	30	-	30
End Term Exam Marks	70	-	70
Exam Time	3 Hrs.	-	-

Part-B Contents of the Course Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Valuation of shares: Concept, need, factors affecting and	15
	methods of share valuation; Valuation of goodwill: Concept,	
	factors affecting and methods of Goodwill valuation.	

	id Term Exam Part-C Learning Resources	15		
Se	eminar/Presentation/Assignment/Quiz/Class Test etc.	10		
Class Participation 5				
Fram Exam				
Internal	Assessment:		End Term	
OH . 12	Suggested Evaluation Methods		-	
V*				
	treatment.			
companies: Concept, need, types, process and accounting				
0 ×130	provisions of Accounting Standard 21; Liquidation of			
22 41.4				
* Amalical	balance sheet with one subsidiary company, relevant			
IV	Accounts of holding companies: Preparation of consol		15	
- 1	Concept and accounting treatment of insurance compa	nies.		
III a	Concept and accounting treatment of banking comp	anies;	15	
i g	affecting and methods of debenture valuation.			
- g g-	debentures; Valuation of debentures: Concept, need, f	actors		
	and status of debenture holders in company, purchase of	fown		
+ -	to issue of debentures, utilization of debenture capital, role			
II	Debentures: Concept, features and types; Provisions r	elated	15	

- Gupta, Nirmal, Corporate Accounting, Sahitya Bhawan, Agra.
- Jain, S.P. and K.L. Narang Corporate Accounting, Kalyani Publishers, New Delhi.
- Maheshwari S.N. and S. K. Maheshwari, Corporate Accounting, Vikas Publishing House, New Delhi.
- Mukherjee, S., & Mukherjee, A., Corporate Accounting. (1st Ed.). New Delhi:
 Oxford University
- Sehgal Ashok and Deepak Sehgal, Corporate Accounting, Taxman Publication, New Delhi.
- Shukla M.C., T.S. Grewal, and S.C. Gupta, Advanced Accounts, Vol.-II., S. Chand
 & Co., New Delhi.

^{*} Applicable for courses having practical component.

S	ession 2023-20)24	
Pa	rt-A Introduc	tion	
Subject	Commerce		
Semester	IV		
Name of the Course	Income Tax	Law-II	
Course Code	B23-COM-4	102	
Course Type: (CC/MCC/MDC/	CC-11		
CCM/ DSEC/VOC/DSE/PC/AEC/			
VAC			
Level of the course (As per	200-299		
Annexure-I)			
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	After comp	leting this course,	the learner will be
	able to:		
	The second secon		
	1. understa	nd the deductions	s from gross total
	income o	f individuals, HUF	s and firms.
2. compute the total income and tax		and tax liability of	
	- 41	lls, HUFs and Firms	· · · · · · · · · · · · · · ·
	3. understan	d the filing of retu	rns and working of
	Income T	ax department.	
	4. understa	and the assessme	ents, defaults and
			mes, derdants and
	conseque	nces.	
	5*.	ě	
	Theory	Tutorial	Total
Credits	03	01	04
Contact Hours	03	01	04
Internal Assessment Marks	30	-	30
End Term Exam Marks	70	-	70
Exam Time	03 Hrs.	-	-
Part-B	Contents of th	e Course	

Part-B Contents of the Course

Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Deductions from Gross Total Income: Deductions (including	15
	rebates) applicable to individuals, HUFs and Firms u/s 80C to	
	80U for computation of total income.	

II	Computation of total income and tax liability of individuals,	15
	HUFs (including alternate tax regime) and total income & tax	
	liability of firms; Authorities in income tax administration	
III	Filing of returns: Types of returns (including online filing of	15
	return), deduction of tax at source, advance payment of tax;	
	Recovery and refund of tax.	
IV	Assessments, defaults and consequences: Types of Assessments	15
	(including e- Assessment), Penalties, offences and Prosecutions,	
	Appeals (including Faceless) and Revisions, Tax Planning and	
	saving techniques.	
V*	-	

Suggested Evaluation Methods

j	Internal Assessment:		End Term
The state of the s	 Theory: 30 Class Participation Seminar/Presentation/Assignment/Quiz/Class Test etc. Mid Term Exam 	5 10 15	Exam 70
į			

Part-C Learning Resources

Recommended Books/E-Resources/LMS:

- Gaur and Narang, Income Tax Law & Practice, Kalyani Publishers, Jalandhar.
- Girish Ahuja and Ravi Gupta, Systematic Approach, C.C.H. India Publications, New Delhi.
- Mehrotra H.C., Income Tax Law & Account, Sahitya Bhawan Publications, Agra.
- Prasad, Bhagwati, Income Tax Law & Practice, Wishwan Prakashan, Bhopal.
- Singhania V.K., Student's Guide to Income Tax, Taxmann Publications Pvt. Ltd., New Delhi.

Journals:

- Income Tax Reports. Company Law Institute Pvt. Ltd., Chennai.
- Taxman. Taxman allied Services Pvt. Ltd., New Delhi.

^{*} Applicable for courses having practical component.

Sess	ion 2023-202	4	
Part-	A Introduction	on	
Subject	Commerce		
Semester	IV	v	
Name of the Course	Entrepreneu	ırship Developmen	t
Course Code	B23-COM-	403	
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	CC-12		
Level of the course (As per Annexure-I)	200-299		
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	be able to: 1. unders entrept profes: 2. compre of the 3. analyz starting 4. determ entrept 5*.	stand the coreneurship as a field sion. The element the MSMEs and the MSMEs and the business decore a new business verified the institute the elements.	cions supporting
C III	Theory	Tutorial	Total
Credits	03	01	04
Contact Hours	03	01	04
Internal Assessment Marks	30	-	30
End Term Exam Marks	70	-	70
Exam Time	03 Hrs.	<u>-</u>	

Part-B Contents of the Course Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Entrepreneurship: Concept, importance, factors influencing entrepreneurship; Entrepreneur: Concept, characteristics, qualities, functions, classification of Entrepreneurs; Relationship between entrepreneurship and management; Process of entrepreneurship development; Role of Entrepreneurship in economic development; Motivations to become entrepreneur.	15
II	Entrepreneurship Development and MSMEs: Concept, registration process, benefits of registration; MSMEs-As a	15

W

	nascence of Entrepreneurship; Start up and Skill India: Concept,	
	steps and need; Role of modern technology in developing	
	MSME; Role of MSMEs in the economic development.	
III	Identifying business opportunity: Concept and steps; Sources of	15
	ideas and information; Developing creativity and innovation;	
	Contents of business project report; Project Appraisal:	
	Feasibility study- preparation of feasibility reports, economic,	
	technical, financial and managerial feasibility of project;	
	Selection of factory location; Demand analysis and market	
	potential measurement; Capital and project costing; Working	
	capital requirements; Source of finance; Profit and tax planning.	
IV	Institutions supporting entrepreneurs: Government support and	15
	incentives to new enterprises; Promotional agencies and	
	institutions in entrepreneurship development; Central Govt.	
	supporting institutions: SSIB, NABARD, SIDO, NSIC, SIDBI,	
	NBMSME, KVIC, NISIET; State Govt. supporting institutions:	
	SFCS, SSIDC, TCO; Non-Govt. supporting institutions and	
	their role.	
V*		
	Suggested Evaluation Methods	
	nal Assessment:	End Term
	Theory: 30	Exam
	Class Participation 5 Seminar/Presentation/Assignment/Quiz/Class Test etc. 10	70
	Mid Term Exam 15	
	Part-C Learning Resources	
Reco	mmended Books/E-Resources/LMS:	
•	Desai Vasant. Small-Scale Industries and Entrepreneurship, Hima	alaya Publishing
	House,	,
	Hisrich R D and Peters M P, Entrepreneurship, Tata McGraw-Hill.	
•	Kaulgud Aruna, Entrepreneurship Management, Vikas Publishing H	
•	Kuratko & Hodgetts, Entrepreneurship – Theory, Process and Pra Learning.	ctices, Thomson
•	Rabindra N. Kanungo, Entrepreneurship and Innovation, Sage Pu	ablications. New
	Delhi.	
•	S.S. Khanka, Entrepreneurial Development, S. Chand & Co. Ltd., F. Delhi.	Ram Nagar, New

^{*} Applicable for courses having practical component.



	n 2024-25 (Scheme w.e	e.f. 2023-24)	
	Part-A Introduction		
Subject	Commerce	Commerce	
Semester	V	· · · · · · · · · · · · · · · · · · ·	
Name of the Course	Cost Accounting		
Course Code	B23-COM-501		
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	CC-13		
Level of the course (As per Annexure-I)	300-399		
Pre-requisite for the course (if any)	Nil		
Course Learning Outcomes (CLO)	to: 1. Illustrate the framework of to classify the 2. Apply the known and labor costs 3. Understand apportionment	basics of cost accounting manufacturing cost of wledge and skills to cost. the procedure of and absorption of over	f theoretical ng and be able products. In particular material allocation, erheads.
	4. Integrate the various Industr	Cost Accounting Tries.	echniques in
Credits	Theory	Tutorial	Total
	3	1 4	4
Contact Hours	3	1 - 1 - 1	4
Internal Assessment Marks	30	-	30
End Term Exam Marks	70	-	70
Exam Time	3 Hours Part-B Contents of	-	F

the Course

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Cost Accounting: Nature, scope, principles, functions, methods and	16
·	techniques, advantages and limitations; Installation of costing System;	



	Role of cost accountant; Elements of cost; Cost con-	cepts and	ě
	classification.		
**		1 .	16
II	Accounting for Material and Labour: Material planning and p	urchasing;	16
	Storage and issue of material; Pricing of material issues	; Material	
	control: Concept, objectives and techniques; Treatment of	of material	
	losses; Labour cost: Composition and control procedure; Co	oncept and	
	treatment of labour turnover; Idle time; Overtime and fring	e benefits;	
	Methods of wage payment: Time and piece rate; Incentive so	chemes.	
III	Overheads: Concept, classification, allocation, apportion	nment and	14
	absorption of overheads; Under and over absorption of overh	neads: Unit	
	costing; Job and Batch costing.		
	gesting, too and paten sessing.		
IV	Methods of Costing: Contract costing; Process costing (proc	ess losses,	14
	joint and by-products); Service costing (Transport); Cost c	ontrol and	
	Cost Reduction.		
	Suggested Evaluation Methods		
Inte	rnal Assessment:		End Term
7	Theory 30		Examination
	Class Participation:	05	70
	Seminar/Presentation/Assignment/Quiz/Class Test etc.:	10	
	Seminar/Fresentation/Assignment/Quiz/Class rest etc.:	10	
	Mid Term Exam:	15	

- Agarwal, M.L. and Gupta, K.L. Cost Accounting Sahitya Bhawan Publications, Agra
- Arora, M.N. Cost Accounting Principles and Practice. Vikas Publishing House, New Delhi.
- Jain, S.P. and K.L. Narang. Cost Accounting: Principles and Methods. Kalyani Publishers, Jalandhar.
- Lal, Jawahar. Cost Accounting. Tata McGraw Hill Publishing Co., New Delhi.
- Maheshwari, S.N. and S.N. Mittal. Cost Accounting: Theory and Problems. Shri Mahabir Book Depot, New Delhi.
- Mittal, D.K. and Luv Mittal. Cost Accounting. Galgotia Publishing Co., New Delhi.
- Nigam, B.M. Lall and I.C. Jain. Cost Accounting: Principles and Practice. Prentice Hall of India, New Delhi.
- Shukla, M.C., T.S. Grewal and M.P. Gupta. Cost Accounting: Text and Problems. S. Chand & Co. Ltd., New Delhi.



Session 2024-2	25 (Scheme w.e.f. 2023-24)
Part	t-A Introduction
Subject	Commerce
Semester	V
Name of the Course	Goods & Services Tax
Course Code	B23-COM-502
Course Type:(CC/MCC/MDC/	CC-14
CCM/DSEC/VOC/DSE/PC/AEC/VAC	
Level of the course	300-399
Pre-requisite for the course(if any)	Nil
Course Learning Outcomes(CLO)	After completion of the course, learners will be
	able to:
	1. Understand the rationale of Goods and
	Services Tax (GST) and registration

- procedures.
- 2. Learn Taxable event, Levy & collection of GST.
- 3. Know the Input tax credit mechanism.
- 4. Gain insights on various GST returns and Payment of tax.
- 5*. Get practical exposure to GST provisions relating to registration, payment of GST, filing of various GST returns and refund application and generating E-way bills

Credits	Theory	Practical	Total
	3	11	4
Contact Hours	3	2	5
Internal Assessment Marks	20	10	30
End-Term Exam Marks	50	20	70
Exam Time	3 Hrs.	3 Hrs.	_

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 5 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.



	Part-B Contents of the Course			
Un	Topics	Contact Hours		
it I	GST structure, registration and exemptions: Constitutional framework of	12		
	indirect taxes before GST; Major defects in the structure of indirect taxes			
	prior to GST; Rationale for GST; Structure of			
	GST(SGST,CGST,UTGST& IGST); GST council; GST network; State			
	compensation mechanism, Registration: Nature, persons liable, threshold			
	limit, procedure.			
II	Levy and collection of GST: Taxable event -scope, forms and nature of	11		
	supply; Time and place of supply, value of supply, exempt supplies,			
_	small supplies, zero rated supply; Composition levy Scheme; HSN/SAC			
- 3	classification; Composite and mixed supplies; ECO operators.			
III	Input tax credit & tax invoice: Eligibility conditions, apportionment of	11		
	credit, blocked credits; Tax credit in respect of capital goods and in			
	special circumstances, transfer of input credit (input service			
	distribution); Doctrine of unjust enrichment; Reverse charge			
	mechanism; Job work tax invoice; Credit and debit notes; E- Way bills.			
IV	Miscellaneous and special provisions: GST returns – types of returns,	11		
	monthly returns, annual returns and final return – due dates for filing of			
- 11	returns final assessment; Accounts and audit under GST, payment of			
	tax; Appeals, offences & penalties.			
	Practical Exposure to GST: Online GST registration demonstration;	30		
	Payment of GST by electronic ledger: electronic liability register, electronic			
	credit ledger, electronic cash ledger; Types of GST returns, Annual Return			
	and Reconciliation Statement, Filing a refund application, Generating E-			
	way bills			
	Suggested Evaluation Methods			
	ernal Assessment:	End Term		
>	Theory 20 Class Participation 5	Exams:		
	Seminars/Presentations/Assignments/Quiz/Class Test etc. 5	Theory:50		
A	Mid-Term Exams	Practicum:20		
	Class Participation NA			
	Seminars/Presentations/Assignments/Quiz/Class Test etc. 10 Mid-Term Exams NA			
-	INA			



Part-C Learning Resources

Recommended Books/E-Resources/LMS:

- Ahuja, Girish and Gupta, Ravi, GST & Customs Law. Flair Publications Pvt. Ltd., Delhi.
- Babbar, Sonal, Kaur, Rasleenand Khurana, Kritika. Good sand Service Tax (GST) and Customs Law. Scholar Tech Press, New Delhi.
- Bansal, K.M., GST & Customs Law. Taxmann Publication, Delhi.
- Mittal, Naveen, Goods & Services Tax and Customs Law. Cengage Learning India Pvt. Ltd., Delhi.
- Mehrotra H.C, Indirect Taxes, Sahitya Bhavan Publications, New Delhi
- Singhania, V. K and Singhania, Monica, Students guide to GST and Customs Law Taxmann Publication, Delhi.

Open Resources

https://www.gst.gov.in/

https://www.cbic.gov.in

https://idtc.icai.org/gst-topic-wise-study-material-

list.htmlhttps://www.gst.gov.in/

https://www.gstindia.com/links/

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	24-25 (Scheme w.e.f.	2023-24)		
	Part-A Introduction			
Subject	Commerce			
Semester	V		THE STATE OF THE S	
Name of the Course	Industrial and Labo	ur Laws		
Course Code	B23-COM-503		****	
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	CC-15		e.	
Level of the course (As per	300-399			
Annexure-I)				
Pre-requisite for the course (if any)	Nil			
Course Learning Outcomes (After completing t	his course, the lear	ner will be	
CLO)	 able to: Have thorough knowledge of Labour Law prevalent in India. Develop an understanding of implications of labour laws on industrial relations. Understand the compliance to labour laws an social security provisions. Critically evaluate the need of labour an industrial laws in an establishment. 			
Credits	Theory	Tutorial	Total	
	03	01	04	
Contact Hours	03	01	04	
Internal Assessment Marks	30	-	30	
End Term Exam Marks	70 - 70			
Exam Time	3 Hrs.	-	-	

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Part-B Contents of the Course

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Labour Laws: History, need, purpose, classification of Labour Laws in India, Regulatory framework, fundamental rights and industrial relations, Article 14: Equality before Law, Article 16: Equality of Opportunity in public employment, Article 19(1)(c): Right to association & union, Article 23 & 24: Right against exploitation, equal pay for equal work; Social security provisions; New labour codes: Need, objectives, features,	16



a Kurn	proposals, code on wages 2019, code on social secuindustrial relation code 2020.	urity 2020,	
II	Labour Welfare & Law of Industrial Relations: The	Factories	
Property of	Act, 1948: Approval, licensing and registration, hea		
	and welfare measures of employees, provisions		
	employment of adults, women and children in fact		
	Contract Labour (Regulation and Abolition) Act,		15
		authorities,	-
Internal	procedure to settle disputes; Trade Union Act:	,	
(8/4)	authorities, registration, amalgamation and dissolutio		
III · C	Law of Wages: The Payment of Wages Act, 1936: I	Definitions,	, A
	methods of computing and fixing wages; The Minim	um Wages	
	Act, 1948; Payment of Bonus Act, 1965: Det	finition of	14
	accounting year, allocable surplus, available surplus,		1.4
	and disqualification of bonus, computation of bonus	, power of	
Reconst			-1
IV Chas	Laws of Social Security: The Employees' State Insu	rance Act,	
• Kane	1948; The Employees' Provident Fund Act 1952: I	Definitions,	
	pension scheme, superannuation, employee pen	sion tuna	
	scheme, employee deposit linked insurance		15
	determination and recovery of money due from		
	penalties; The Gratuity Act, 1972: Objectives,		
o Tulsi	employer's obligations, benefits; Overview of Shara portal; ESIC portal; EPFO portal.	m Suviana	
T .	Suggested Evaluation Methods		
The second secon	Assessment:		End Term
	heory 30		Exam:
C	ass Participation	5	70
Se	eminar/Presentation/Assignment/Quiz/Class Test etc.	10	
N	fid Term Exam	15	

Part-C Learning Resources

- Ghosh, Piyali, Shefali Nandan, Industrial Relations and Labour Laws, McGraw Hill.
- Kapoor, N.D., Elements of Industrial Laws, S. Chand & Sons.
- Kumar, H.L., Compliances under Labour Laws, Universal Law Publishing Co.
- Moshal, B.S,. Business and Industrial Laws, Ane Books Pvt. Ltd.
- Srivastava, S.C., Industrial Relations and Labour Laws, Vikas Publishing House.
- Tulsian, Business and Industrial Laws, Tata Mc-Graw Hill Education.



Session 2024	-25 (Scheme w.	.e.f. 2023-24)		
	Part-A Intro			
Subject	Commerce			
Semester	VI			
Name of the Course	Management A	Accounting		
Course Code	B23-COM-60	1		
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC	CC-16			
Level of the course (As per Annexure-I)	300-399			
Pre-requisite for the course (if any)	Nil			
Course Learning Outcomes (CLO)	 After completing this course, the learner will be able to: Illustrate the understanding of theoretical framework of management accounting. Apply the knowledge and skills to ascertain relevant information from Financial Statements. Understand the cost controlling procedures. Apply accounting in managerial decision making. 			
Credits	Theory	Tutorial	Total	
	3	1	4	
Contact Hours	3	1	4	
Internal Assessment Marks	30	-	30	
End Term Exam Marks	70	-	70	
Exam Time	3 Hours	- 1	P-1 =	
Par	t-B Contents o	f the Course		

Part-B Contents of the Course Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Management Accounting: Concept, nature, scope, functions, techniques	15
	and role in decision-making; Comparison between financial accounting,	
	Cost Accounting and Management Accounting; Analysis of Financial	
	Statements: Concept, objectives, types of financial statements analysis;	

	Techniques of Analysis: Comparative Financial Statements, Common-size Statements, Trend analysis.			
II	Ratios analysis: liquidity, solvency, profitability and turnover; Fund flow and cash flow statements: Need, objectives and methods of preparation;	15		
Ш	Budgeting: Concept, objectives, merits and limitations; Essentials of budget administration; Types of Budgets: Functional budgets, Fixed and flexible budgets; Standard costing: Concept of standard cost and standard costing, advantages, limitations and applications; Variance Analysis: Concept, material and labour.	15		
IV	Absorption versus variable costing: Concept, important terms, distinctive features and income determination; Cost-Volume-Profit Analysis, Breakeven analysis, Angle of incidence, Margin of safety, determination of cost indifference point; Responsibility accounting: Concept, significance, types of responsibility centers; Divisional performance measurement: Financial and non-financial measures; Transfer pricing; Management reporting: Concept, needs, types and essentials of good report.	15		
	Suggested Evaluation Methods			
Interi	End Term			
>	Examination:			

Theory 30		Examination:
Class Participation	05	70
Seminar/Presentation/Assignment/Quiz/Class Test etc.	10	
Mid Term Exam:	15	

Part-C Learning Resources

- Agarwal, M.L and Gupta K.L. Management Accounting, Sahitya Bhawan.
- Arora, M.N. Management Accounting. Vikas Publishing House, New Delhi.
- Brigham, E.F.and Houston, J. F.: Fundamentals of Financial Management, Cengage, New Delhi.
- Charles T. Horngren, Gary L. Sundem, Dave Burgstahler, Jeff O. Schatzberg.
- Garrison H., Ray and Eric W. Noreen. Managerial Accounting. McGraw Hill.
- Goel, Rajiv, Management Accounting. International Book House, H.V
- Khan, M.Y. and Jain, P.K. Management Accounting. McGraw Hill Education
- Maheshwari, S.N. and S.N. Mittal. Management Accounting. Shree Mahavir
- Management Accounting. Dorling Kindersley(India) Pvt. Ltd.
- Singh, S. K. and Gupta Lovleen. Management Accounting Theory and Practice.
- Singh, Surender. Management Accounting, Scholar Tech Press, New Delhi.



Session 2024	-25 (Scheme w.e.f. 2	023-24)		
	Part - A Introducti			
Subject	Commerce	Commerce		
Semester	VI			
Name of the Course	Auditing			
Course Code	B23-COM-602			
Course Type: (CC/MCC/MDC/ CCM/ DSEC/VOC/DSE/PC/AEC/ VAC)	CC-17			
Level of the course (As per	300-399			
Annexure-I)				
Pre-requisite for the course (if any)	Nil	Nil		
Course Learning Outcomes (CLO)	 Understand Learn vario Evaluate the 	the meaning and nous types of Audit &	tits relevance. sibilities of auditors	
Credits	Theory	Tutorial	Total	
	3	1	4	
Contact Hours	3	1	4	
Internal Assessment Marks	30	-	30	
End Term Exam Marks	70		70	
Exam Time	3 Hours			

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Auditing: Concept, nature, objectives, scope, advantages and	16
	disadvantages; Types of audit: Internal audit, external audit, proprietary	
	audit and efficiency audit; Audit process; Audit programme; Audit and	
4	book; Audit evidence and working papers; Pre audit preparation; Audit of	
	e-commerce transactions; Difference between audit & investigation.	,
II	Methods of audit work: Internal checking system, test checking, routine	14
	checking, internal control, audit procedure; Vouching: Concept,	
	objectives and importance; Vouching of cash book, purchases book, sales	
	book, bill receivable book and bills payable book.	* * * .

W

III	Journal proper and debtor: Creditor ledgers, verification	on of assets and	16
	liabilities; Audit of limited companies; Company Audit:	Appointment of	
	auditor, powers, duties and liabilities; Divisible profit	ts and dividend;	
	Auditor's report: Cleaned and qualified report; Proce	ess of removing	
	objections.		
IV	Directions of Comptroller and Auditor general of Indi	a; Audit reports:	14
	Concept, importance, types; Investigation: Concept, n	ature, procedure	
	and objectives, investigation and due diligence;		
	Professional ethics of auditing; Concept of CAAT (Co	omputer Assisted	
- 1	Audit techniques).		
	Suggested Evaluation Metho	ds	
	nal Assessment:		End Term
> Th	neory 30		Examination:
	Class Participation	05	70
	Seminar/Presentation/Assignment/Quiz/Class Test etc.	10	
	Mid Term Exam	15	
> Th	neory 30 Class Participation Seminar/Presentation/Assignment/Quiz/Class Test etc.	10	Examination

Recommended Books/E-Resources/LMS:

- Gupta, Kamal and Ashok Gupta, Fundamentals of Auditing, Tata McGraw Hill.
- Kapoor, N.D., Auditing, S Chand, New Delhi.
- Saxena, R.G., Principles and Practice of Auditing, Himalaya Publishing House, New Delhi.

Part-C Learning Resource

- Spicer and Pegler, Auditing: Khatalia's Auditing
- Tandon, B.N., Practical Auditing, S. Chand Company Ltd.



Session 2023-2024				
P	art-A Introduction	n		
Subject	Commerce	Commerce		
Semester	VI			
Name of the Course	Business Statistic	S		
Course Code	B23-COM-603			
Course Type: (CC/MCC/MDC/	CC-18			
CCM/ DSEC/VOC/DSE/PC/AEC/				
VAC)				
Level of the course (As per	300-399			
Annexure-I)				
Pre-requisite for the course (if any)	NIL			
Course Learning Outcomes (CLO)	After completing	g this course, the	learner will be	
	 After completing this course, the learner will be able to: Understand the conceptual framework of statistics and choose appropriate measure of central tendency and illustrate the knowledge of dispersion in decision making. Illustrate and apply the knowledge of correlation analysis and linear regression analysis in various business and economic decisions. Understanding the construction and application of index numbers to real life situations. Apply the knowledge of time series analysis in decisions involving forecasting in various types of economic activities. **. 			
	Theory	Tutorial	Total	
Credits	03	01	04	
Contact Hours	03	01	04	
Internal Assessment Marks	30		30	
End Term Exam Marks	70	-	70	
Exam Time	3 Hrs.	-		
Part_B	Contents of the	OHESO		

Part-B Contents of the Course

Instructions for Paper Setters

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Introduction to statistics: concept, scope, functions, utility	14
	and limitations of statistics; Measurement of central	
	tendency; Measures of dispersion: range and inter-quartile	

	range, quartile deviation, mean deviation, standard deviation	
	and coefficient of variation.	-
II		14
11	Correlation analysis: concept, simple, multiple and partial	14
	correlation, linear and non-linear, scatter diagram, Karl	,
	Pearson's co-efficient of correlation, Spearman's rank	
	correlation, concurrent deviation, probable and standard	-
	errors; Linear regression analysis: meaning, difference	
	between correlation and regression, methods of calculation	
	of regression, properties of regression coefficients; Standard	
	error of estimate.	
III	Index numbers: methods of constructing Index numbers,	16
	problems in construction of Index numbers; Tests of	
	consistently of index numbers; Chain indices; Base shifting,	
i i	splicing and deflating of index numbers; Uses and	
	construction of cost of living using index numbers.	3
IV	Analysis of time series: components; Decomposition of time	16
	series: additive and multiplicative models; Determination of	
	trend: graphic method, moving and semi-average average	
	method and method of least squares (including linear second	
	degree, parabolic, and exponential trend).	
V*		
Total	Suggested Evaluation Methods	
	Assessment:	End Term Exam 70
	Sheory: 30	/0
	Plass Participation 5 eminar/Presentation/Assignment/Quiz/Class Test etc. 10	ā-
	fid Term Exam 15	

tern	al Assessment:		End Term Exam
>	Theory: 30		70
	Class Participation	5	
	Seminar/Presentation/Assignment/Quiz/Class Test etc.	10	*
	Mid Term Exam	15	

Part-C Learning Resources

- Gupta S.P., Business Statistics, Sultan Chand Publications, New Delhi.
- Hooda, R.P., Introduction to Statistics, Macmillan, New Delhi.
- Lewin and Rubin, Statistics for Management, Prentice-Hall of India, New Delhi.
- Sancheti, D.C. and Kapoor, V.K., Statistics (Theory, Methods & Application), Sultan Chand & Sons, Delhi.
- Hooda, R.P., Statistics for Business & Economics, Vikas Publications, New Delhi.
- Hoel & J Assen, Basic Statistics for Business and Economics; John Wiley and Sons, New York.
- Gupta, S.C. and Gupta Indira, Business Statistics; Himalaya Publishing House, New Delhi.



Session	2024-25 (Scheme	w.e.f. 2023-24)		
	Part-A Introduc	ction		
Subject	Commerce	Commerce		
Semester	VI			
Name of the Course	Business Environ	ment of Haryana		
Course Code	B23-COM-604			
Course Type: (CC/MCC/MDC/ CCM/DSEC/VOC/DSE/PC/ AEC/ VAC	CC-M6			
Level of the course (As per Annexure-I)	300-399			
Pre-requisite for the course (if any)	Nil			
Course Learning Outcomes (CLO)	After completing this course, the learner will be able to: 1. Understand the economy of Haryana. 2. Know the problems and challenges of business environment in Haryana. 3. Learn the various sources of agriculture credit. 4. Understand the role of MSMEs and other institutions in the development of economy of Haryana.			
Credits	Theory	Tutorial	Total	
4	3	1	4	
Contact Hours	3	1	4	
Internal Assessment Marks	30	-	30	
End Term Exam Marks	70	-	70	
Exam Time	3 Hours			
Pa	rt-B Contents of th	ie Course		

Part-B Contents of the Course

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Business environment: Concept and types; Haryana economy:	15
	Nature, characteristics and problems; Concept of economic	

	development; Haryana economy since its incept	ion: Income,	
	population, health & nutrition and sex ratio.		
II	Haryana agriculture: Nature, cropping pattern, role of	agriculture in	14
	Haryana economy, measures for development in agri	culture; Crop	
,	Insurance: concept and process of MSP determination		
III	Agriculture credit: Agriculture finance- Concept and	types; Credit	16
	needs of farmers; Sources of credit: Institution	al and non-	
	institutional sources; NABARD; Rural indebtedr	ess: Causes,	
	consequences and debt relief measures.		
IV	Industrial growth in Haryana: Role of HSIDC, de	velopment of	15
	Industrial parks, SEZs and industrial corridors in Ha	ryana, Sector	
	wise growth (Automobiles, pharmaceuticals, text	iles, IT and	
	agriculture-based industries); Industrial problems an	d challenges;	
	Industrial financial institutions in Haryana.		
	Suggested Evaluation Methods	S	
Intern	al Assessment:		End Term
>	Theory 30		Examination:
	Class Participation.	05	70
	Seminar/Presentation/Assignment/Quiz/Class Test etc.	10	
	Mid-Term Exam:	15	
	Part-C Learning Resources		

- Booklet on Haryana Economy, Dept. of Economic and Statistical Affairs, Govt. of Haryana.
- Economic Survey of Haryana, Dept. of Economic and Statistical Affairs, Govt. of Haryana.
- Harvinder Kaur and Mandeep Singh, Economic Development Of Haryana, Deep & Deep Publications Pvt. Ltd.
- Haryana Development Report by Planning Commission, Govt. of India, Academic Foundation, New Delhi.
- Laxmi Narayan and Kavita Bhambu Kaswan, Haryana Economy: Patterns, Potentials and Prospects, White Falcon Publishing.
- Varinder Sharma, Agricultural Development in Punjab and Haryana, L.G. Publishers.







Session 2025-26 ((Scheme w.e.f. 202	23-24)	
Part A	- Introduction		
Subject	Commerce		
Semester	VII		
Name of the Course	Organizational I	Behaviour	
Course Code	B23-COM-701		
Course Type: (CC/MCC/MDC/CCM/DSEC/VOC/DSE/PC/AEC/VAC)			
Level of the course (as per Annexure-1)	400-499		
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	After completing this course, the learner will		
	be able to:		
	1. Understand c	onceptual framewo	ork of OB and
	 Understand conceptual framework of OB an apply the knowledge of personality in th 		
*	context of or		manty in the
	2. Understand the behavior of individuals in		
		in terms of lear	
	and perception		ning, attitude
			1
		make use of the	
		to group bel	naviour and
	transactional		
	4. Comprehend		0
ς	management	in organizational c	ontext.
Credits	Theory	Tutorial	Total
	3	1	4
Contact Hours	3	1	4
Internal Assessment Marks	30	0	30
End Term Exam Marks	70	0	70
Exam Time	3 hours		

Part B- Contents of the Course

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Unit Topics		
	Organizational behaviour: Concept, significance, relationship with	16	
	other disciplines; Approaches to organizational behaviour; challenges		
	and opportunities for organizational behaviour; Personality: Concept,		
	determinants and theories; Big five personality traits, The Myers Briggs		
	type indicators, self theory, personality traits influencing OB; Psycho-		
	analytical, Social learning, situation strength, traits activation; other	11	

	personality traits influencing OB; Implication of personality for managers.	£
II	Learning: Concept, process, principles; Theories of Learning: classical, operant conditioning, social, cognitive; Learning through reinforcement; Organizational behavior in learning organization; Attitude: Concept, components, formation, changing of attitude, work related attitude; Perception: Concept, process perceptual selection, factors influencing perception, perceptual organization and	14
a 8 a	interpretation, perceptual distortion, attribution process; Implication of perception for managers.	
III	Foundations of group behavior: Group dynamics- Concept, functions, type of groups, group dynamics norms, role, status, size of leadership, composition proxemics, stages of group development; Group cohesiveness; Group decision making; Transactional analysis: Concept, scope, components and benefits of transactional analysis.	15
IV	Organizational conflicts: Concept, types and sources of conflict, conflict process, functional and dysfunctional aspects of conflicts, levels of conflict, conflict management and negotiations; Management of change: Concept, causes of change, types of planned and unplanned change, resistance to change, models of managing planned change; organizational development: Concept, benefits, process, effectiveness and limitations, techniques, Action research organization development and change model.	16
T L	Suggested Evaluation Methods	

Internal Assessment:		End Term
> Theory	30	Examination:
Class Participation	5	70
Seminar/Presentation/Assignment/Quiz/Class Test etc.	10	
Mid Term Exam	15	

Part C-Learning Resources

- Aswathappa, K.: Organizational Behaviour, Himalaya Publishing House, New Delhi.
- Griffin R. W and Moorhead, G. Organizations Behavior: Managing people and organizations, Cengage Learning (South- Western).
- Luthans, Fred: Organizational Behaviour, McGraw-Hill, New York.
- Nahar, A., Rao PCK, Kumar, N.R.: Organizational Behaviour, Sultan Chand & Sons, New Delhi.
- Prasad, L.M.: Organizational Behaviour, Sultan Chand & Sons, New Delhi.
- Robbins & Stephen, Judge Timothy and Vohra Neharika: Organizational Behavior, Pearson India Education, New Delhi.
- Subba Rao, P.: Organziational Behaviour (Text, Cases, Games), Himalaya Publishing House, New Delhi.



Session 2025-26 (Scho	eme w.e.f. 202.	3-24)		
Part A - Intr		, , , , , , , , , , , , , , , , , , ,		
Subject	Commerce			
Semester	VII			
Name of the Course	Financial Ma	anagement		
Course Code	B23-COM-7			
Course Type: (CC/MCC/MDC/CCM/DSEC/VOC/DSE/PC/AEC/VAC)				
Level of the course (as per Annexure-1)	400-499			
Pre-requisite for the course (if any)	NIL			
Course Learning Outcomes (CLO)	After completing this course, the learner will be			
	able to:			
	 Know the scope and recent developments of financial management. 			
	2. Develop f	inancial plans for b	ousinesses.	
		ng term and short		
	decisions		in investment	
	4. Learn di	vidend decisions	and models of	
	dividend.		models of	
Credits	Theory	Tutorial	Total	
	3	1	4	
Contact Hours	3	1	4	
Internal Assessment Marks	30	0	30	
End Term Exam Marks	70	0	70	
Exam Time	3 hours		-	

Part B- Contents of the Course

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
l	Financial Management: Nature, significance, objectives and scope;	15
	Functions of finance executive in an organization; Time value of	
**	money.	
П	Financial forecasting; Concept, benefits and techniques; Sources of	15
	finance; Financial planning: Need, importance, process and drafting	
	a financial plan; Cost of Capital: Concept, Significance, computation	
	of cost of capital- simple and weighted; Recent developments in	
	financial management.	
Ш	Capital structure: Concept, determinants and theories; Capital	15
	Budgeting Decisions: Nature, importance, factors influencing capital	

	expenditure decisions, Evaluation criteria and risk analysis; Capital rationing.	"		
IV	Working Capital Management and Control: Need, types & determinants, assessment of working capital requirements; Management of cash; Marketable securities; Receivables; Dividend decisions: Concept, types of dividend, dividend policies, determinants of dividend decisions, theories of dividend, dividend practices in India.	15		
Suggested Evaluation Methods				

Internal Assessment:	End Term	
> Theory 30		Examination:
Class Participation	5	70
Seminar/Presentation/Assignment/Quiz/Class Test etc.	10	
Mid Term Exam	15	

Part C-Learning Resources

- Hampton: Financial Decision Making, Prentice Hall of India, New Delhi.
- Khan, M. Y. and Jain, P.K.: Financial Management, Tata McGraw Hill, New Delhi.
- Pandey, I.M. Financial Management, Vikas Publishing House, Delhi.
- Prasanna, Chandra: Financial Management, Tata McGraw Hill, New Delhi.
- Kishore, Ravi M.: Financial Management Taxmann Publications Pvt. Ltd., New Delhi.
- Sinha, Pradip Kumar: Financial Management, Excel Books, New Delhi.
- Van, Horne: Financial Management and Policy, Prentice Hall of India, New Delhi.



Part B- Contents of the Course

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Business environment: Concept, nature, importance and types of	15
	environments; Changing dimensions of business environment;	
	Interaction matrix of different environment factors; Organisational	
11	and Environmental scanning: Concept, objectives, process and	
	techniques; Economic planning in India: Success and failure.	, , , , , , , , , , , , , , , , , , ,

	Suggested Evaluation Methods			
	Property Law in India.			
IV	The environment (Protection) Act; Consumer Protection Act; Competition Act; Foreign Exchange Management Act; Intellectual	15		
	Fiscal policy; Monetary policy; Industrial policy; Industrial licensing policy; EXIM policy; Industrial sickness; Development and protection of small-scale industry; Technology transfer.			
TII	NITI Ayog- concept, significance, objectives and machinery; Business ethics; Corporate governance; Social responsibility of business; Social audit.	15		
11	Economic system; Salient feature of Indian economy; Liberalisation; Privatization; Globalization; Disinvestment in public sector units;	15		

In	ternal Assessment:	End Term	
>	Theory	30	Examination:
	Class Participation	5	70
	Seminar/Presentation/Assignment/Quiz/Class Test etc.	10	
	Mid Term Exam	15	

Part C-Learning Resources

- Akhileshwar Pathak: Legal Aspects of Business. New Delhi: Mc Graw Hill Education.
- Arya, P. P. and Tandon, B. B.: Economic Reforms in India, Deep and Deep Publishers, New Delhi.
- Aswathappa, K: Essentials of Business Environment, Himalaya Publishing House, New Delhi.
- Cherunilam Francis: Business Environment, Himalaya Publishing House, New Delhi.
- Economic Survey Various Issues, Govt. of India, Ministry of Finance.
- Justin Paul: Business Environment, Tata McGraw Hill, New Delhi.
- Mishra and Puri: Economic Environment of Business, Himalaya Publishing House, New Delhi.
- Rosy Joshi and Sangam Kapoor: Business Environment, Kalyani Publishers, New Delhi.
- Saleem Saikh: Business Environment, Himalaya Publishing House, New Delhi.
- Sengupta, N.K: Government and Business in India, Vikas Publication, New Delhi.



Session 2025-26 (Sch	neme w.e.f. 20	23-24)	
Part A - Intr			
Subject	Commerce		
Semester	VII		
Name of the Course	Business Va	luation	
Course Code	B23-COM-7		
Course Type: (CC/MCC/MDC/CCM/DSEC/VOC/DSE/PC/AEC/VAC)			
Level of the course (as per Annexure-1)	400-499		
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)			
	 able to: Understand the concept of valuation. Critically evaluate the approaches of business valuation. Gain insights on valuation of assets and liabilities. Apply the valuation techniques in Merger & Acquisition. 		
Credits	Theory	Tutorial	Total
	3	1	4
Contact Hours	3	1	4
Internal Assessment Marks	30 0 30		
End Term Exam Marks	70 0 70		
Exam Time 3 hours			

Part B- Contents of the Course

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Valuation: Understanding value, nature and scope of valuation,	16
	types, objectives, determination of value; Business Valuation:	the state of
	Concept, elements, importance, valuation approaches, choice of	
	approach, fair market value, adjustment, efficient market hypothesis,	3
	impact of capital structure on the market value of the company.	
11 .	Discounted cash flow valuation: Concept, assumptions, importance,	14
	advantages, procedure and application; Asset Valuation:	*

	Determining book value, adjustment in book value, fact	ors in assets	- v = -
	valuation; Valuation of Assets & Liabilities: Valuati	on of fixed	
	assets, valuation of investments.	7	
III	Valuation of intangibles assets: Concept, criteria for id	lentification,	14
= *	valuation, Issues in valuation; Valuation of brands: Co	ncept, need,	
	steps, approaches; Valuation of intangibles capital: Co	ncept, need,	
	components, approaches; valuation of liabilities.		
IV	Valuation of Merger & Acquisition: Concept, forces de	riving M&A	16
	activities, theories, estimating merger gains and costs, of	challenges in	
	merger process, valuation of M&A, legal procedure	re, takeover	
	defences; Restructuring: Meaning, broad areas,	techniques,	
	implications.	,.	
	Suggested Evaluation Methods	S	
Interna	Assessment:		End Term
> The	ory	30	Examination:
Clas	s Participation	5	70
Sem	inar/Presentation/Assignment/Quiz/Class Test etc.	10	
Mid	Term Exam	15	
	Part C-Learning Resources		

- Moshal, B.S. -Business and Industrial Laws, Ane Books Pvt. Ltd.
- Kumar, H.L. -Compliances under Labour Laws, Universal Law Publishing Co.
- Kapoor, N.D. -Elements of Industrial Laws, S. Chand & Sons.
- Ghosh, P. and Nandan, S.- Industrial Relations and Labour Laws, McGraw Hill.
- Srivastava, S.C. -Industrial Relations and Labour Laws, Vikas Publishing House.
- Tulsian, P.C.- Business and Industrial Laws, Tata Mc-Graw Hill Education.



Session 2025-26 (Sch	eme w.e.f. 202	23-24)	
Part A - Intro			
Subject	Commerce		
Semester	VII		The latest and the la
Name of the Course	Strategic Ma	nagement	
Course Code	B23-COM-7	05 -	
Course Type: (CC/MCC/MDC/ CCM/DSEC/VOC/DSE/PC/AEC/ VAC)	DSE-H1		
Level of the course (as per Annexure-1)	400-499		
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	After compl	eting this course.	the learner will be
	 After completing this course, the learner will be able to: Get the knowledge of strategic management process and develop strategic vision, mission, and objectives of business. Understand the various level of strategy along with available generic strategic alternatives. Learn the strategic choice making process. Understand the various issues involved in strategic implementation along with the process and techniques of strategic evaluation and control. 		
Credits	Theory	Tutorial	Total
1	3	1	4
Contact Hours	3	1	4
Internal Assessment Marks	30	0	30
End Term Exam Marks	70 0 70		
Exam Time Part R. Co.	3 hours		

Part B- Contents of the Course

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Strategy: Concept, characteristics, importance and levels; Strategic	15
	decision making: Concept, significance and approaches; Strategic	
	management process; Developing a strategic vision, mission and	, "
	setting objectives.	

II	Strategy formulation: Environmental appraisal: Conce	ept and	15
	components of environment; Analyzing the external (gen	eral and	
	industry) environment; Organizational appraisal; Dyna	mics of	
	internal environment, methods and techniques of organi		
	appraisal; Porter' generic strategies.	izational	
111			15
III	Strategy alternatives: Stability, expansion, retrenchmo	ent and	15
	combination strategies; Variations strategy: Internal and	external	
	alternatives, related and unrelated alternatives, horizon	ntal and	
=	vertical alternatives; Competitive business strategy, Cost le	adership	
	focus and differentiation strategy, international level	strategic	
	alternatives; Strategic choice: Process, choice tmodels, ma	nagerial	
	factors.	7	
ĪV	Strategy implementation: Challenges of change and organ	izational	15
D.	learning; Strategy and structural decisions; Behavioural i	ssues in	
	implementation; Operational decisions in implementation	entation;	
	Strategic evaluation and control: Need, process and tec	hniques;	
	Strategic issues in technological era; Strategic management	for new	
	entrepreneurial ventures.		
	Suggested Evaluation Methods		
Interna	Assessment:		End Term
> The	ory	30	Examination:
Clas	s Participation	5	70
	inar/Presentation/Assignment/Quiz/Class Test etc.	10	
Mid	Term Exam	15	

Part C-Learning Resources Recommended Books/e-resources/LMS:

- Bhattacharya S.K. and Venkataramia N.: Managing Business Enterprises: Strategies, Structure and
 - Systems, Vikas Publishing House, N. Delhi.
- Ferrel Lucas and Luck: Marketing Strategy, Dryden Press.
- Gupta, C. B., Strategic management- Text and Cases, S. Chand and CO. New Delhi.
- Jauch and Glueck: Business Policy and Strategic Management. Tata McGraw Hill, N. Delhi.
- Kazmi, Azhar: Business Policy, Tata McGraw Hill Publishing Co. Ltd., N. Delhi.
- Miller, Alex: Strategic Management, Irwin McGraw Hill, Boston.
- Thompson, Arthur A.: Strategic Management, Tata McGraw Hill, N. Delhi.



Session 2025-26 (Scl	neme w.e.f. 202	23-24)	
Part A – In	troduction		
Subject	Commerce		
Semester	VII		
Name of the Course	Business Re	search Methods	
Course Code	B23-COM-7		
Course Type: (CC/MCC/MDC/CCM/DSEC/VOC/DSE/PC/AEC/VAC)			
Level of the course (as per Annexure-1)	400-499		
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	After comple	eting this course,	the learner will be
	able to:		
	variables. 2. Develop a designs. 3. Demonstrundertakii 4. Interpret rand report 5. * Apply softwares.	an understanding atte knowledge of a literature reviewalts generated for the findings.	
Credits	Theory	Practical	Total
	3	1 -	4
Contact Hours	3	2	5
Internal Assessment Marks	20	10	30
End Term Exam Marks	50	20	70
Exam Time	3 hours	3 hours	-
Part B- Co	ntents of the	Course	

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 5 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
	Business research: Concept, significance, categories-basic, applied;	12
	Types of research: Analytical, applied, conceptual, empirical,	-
	experimental, casual; Approaches to research: Quantitative,	11'
	qualitative, longitudinal, cross sectional; Methods vs methodology;	-
	Research Problem: Concept, selection, defining research questions,	
	formulation of research problem, framing of research hypothesis,	· · · · · · · · · · · · · · · · · · ·
	developing research plan.	
I	Research process: Concept, steps; Research design: Concept,	11
	significance, types - Descriptive, exploratory, conclusive,	

experimental; Variables: Meaning, need, types; Measurement:	
Scales of measurement; Likert's scale: Concept, types; Reliability;	
Validity: concept, types; Literature Review: Concept, process,	
types-traditional, conceptual, narrative, systematic, critical, Meta-	
analysis; Citation; Referencing (APA style).	
III Sampling: Concept, need, types, characteristics of a good sample;	11
population vs sample; types of errors; Data collection and analysis:	
Types, tabulation, approaches; Questionnaire, interview,	
observation, experimentation, survey methods, case study method;	
Hypothesis Testing: Concept, process, types, t- test, z-test (single,	
two populations and paired sample); Test of Association: Chi	
Square test; ANOVA; Multiple Regression Analysis; Factor	
analysis.	
IV Interpretation of data: Concept and techniques; Report writing:	11
Significance, types of reports, Layout of a good report, Precautions	
in report writing; Writing a research proposal: Purpose, nature,	
evaluation, content, format, considerations, presentation; Research	
ethics: concept; need, principles, ethical issues in research.	
Practicals	Contact Hours
V* Applications of questionnaire analysis, hypothesis testing: T-test, Z-	
test, chi square test, ANOVA (one factor and two factors) using	
statistical softwares, report writing.	
Suggested Evaluation Methods	
> Theory 30	End Term
• Class Participation: 5	Examination: 70 Theory: 50
 Seminar/presentation/assignment/quiz/class test etc.: 	Practicum: 20
• Mid-Term Exam: 10	
• Class Participation:	
 Seminar/Demonstration/Viva-voce/Lab records etc.: 	
• Mid-Term Exam:	
Part C-Learning Resources	
Recommended Books/e-resources/LMS:	
 Adhikari, D. & Pandey, D. L., Business Research Methods, Asmita Pub 	lications.
 Bajpai, N., Business Research Methods, Pearson Education, India. 	
Cooper, Donald & Schindler, S., Business Research Methods, McGraw	Uill Indian Edition

- Cooper, Donald & Schindler, S., Business Research Methods, McGraw Hill, Indian Edition.
- Kale, N.G., & Ahmed, M., Business Research Methods, Vipul Prakshan.
- Karunakarna, K., Business Research Methods –Text and Cases, Himalaya Publishing House.
- Malhtora, K. Naresh, Marketing Research, Pearson.
- Nargundkar, R., Marketing Research: Text and Cases, McGraw Hill Publication.
- Sekran, Uma, Research Methods in Business, Goodreads.



Session 2025-26 (Sch	neme w.e.f. 202	23-24)	
Part A - Int	roduction		
Subject	Commerce		
Semester	VII		
Name of the Course	Retailing		
Course Code	B23-COM-70)7	
Course Type: (CC/MCC/MDC/CCM/DSEC/VOC/DSE/PC/AEC/VAC)			
Level of the course (as per Annexure-1)	400-499	·	
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	After comple	eting the course, t	he learner will be
	 able to: Understand the conceptual framework an organisational structure in retailing. Understand various decisions involved in sto location and planning. Comprehend the ways retailers use marketing tools and techniques to interact with the customers. Recognize and understand the retail pricing operations-oriented policies, methods, an procedures. 		
Credits	Theory	Tutorial	Total
	3		4
Contact Hours	3		4
Internal Assessment Marks	30	0	30
End Term Exam Marks	70	0	70
Exam Time	3 hours		- 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

Part B- Contents of the Course

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Retailing: Concept, characteristics, importance, functions, theories, emerging trends in retailing; Evolution of retailing in India; History	16
	of retail institution; Contribution of retailing to Indian economy; Globalization of retailing; Indian retailing scenario; Organizational	
	environment in retail sector, factors behind the change of Indian retail industry; Retail formats: Retail institutions by ownership, retail institutions by store-based strategy mix, web, non-store based,	
-	e-retailing and other forms of non-traditional retailing; e-retailing strategies.	

Theory 3	0 Examination:
nternal Assessment:	End Term
Suggested Evaluation Methods	
international retailing.	
ethics in retailing; Retail market segmentation; FDI in ret	ail
retail marketing; Retail market segmentation; Consumerism a	nd
outlet/store, store maintenance, store security; Application of IT	to
administration, store manager responsibilities, management of ret	ail
types of pricing, pricing strategies; Retail operation: Elements, sto	re
Merchandise pricing: Concept, pricing objectives, determinan	ts, 14
merchandise plans, shrinkage in retail merchandise management.	
merchandising: Buying organization formats and processes, devisi	
promotion, and store positioning; Customers services; Ret	
Retail marketing: Retail marketing mix, advertising & sal	es 16
resource management.	all
image mix, Effective retail space management, atmospheric, hum	
location and site evaluation; Store planning: Design & layout, ret.	
Retail market segmentation; Store location: Trading-area analys characteristics of trading areas, site selection, types of location	

	End Term
30	Examination:
5	70
10	
15	
v	5 10

Part C-Learning Resources

- Berman Berry and Evans J.R., Retail Management- A Strategic Management Approach, Pearson Education, New York.
- Bush Robert, G.H., and Gresham Larry, Retailing, Houghton Mifflin Company, Boston.
- Chetan Bajaj, Rajnish Tuli and Nidhi Varma Srivastava, Retail Management, Oxford University Press.
- Cullen & Newman: Retailing Environment & Operations, Cengage Learning
- Harjit Singh: Retail Management, S. Chand Publication
- Levy Michael, Weitz Barton, Retailing Management, V Edition, Tata McGraw Hill, New York.
- Michael Levy, Borton & Lauren Skinner Beitelspacher- McGraw Hill Education, New Delhi
- Pradhan Swapna, Retailing Management-Text and Cases, II Edition, Tata Mc Graw Hill, India.



Commerce VIII	n	
VIII		
TY D		
Human Resc	ource Managemen	t
B23-COM-8	01_	
CC-H4		
400-499		
NIL	4	7
After comple	eting this course,	the learner will be
 Under Manag Learn recruit Gain i planni Develo 	gement in Indian a about mar tment and selection insights of HR Deving. op the understand	and Global context. npower planning, n process. velopment and career ling of performance
Theory	Tutorial	Total
3	1	4
3	1	4
30	0	30
70	0	70
3 hours		-
	400-499 NIL After complete able to: 1. Under Manage 2. Learn recruit 3. Gain in planning 4. Development apprairs Theory 3	After completing this course, able to: 1. Understand the concept Management in Indian at 2. Learn about man recruitment and selection 3. Gain insights of HR Develop the understand appraisal and compensate Theory Tutorial 3 1 3 1 30 0 70 0

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
[Human resource management: Concept, evolution, scope and	16
	importance, objectives and functions; Qualities, role and functions	ą.
	of human resource manager; HRM in dynamic environment; Flexi	ıl.
	working hours; Work from home policy; Human resource policies;	
*	Human resource planning; Job analysis.	
II	Recruitment; Selection; Induction and placement; Work force	14
	mobility: Promotion, demotion, transfer and separations.	t .

Ш	Training; Executive development; Career plan	ning and	16
	development; Job evaluation; Quality of work life.		
IV	Performance and potential Appraisal; Compensation ma	anagement;	14
	incentives and employee benefits; Personnel records &		
	International human resource management; Job satisfact	tion.	
	Suggested Evaluation Methods	5	
Internal	Assessment:		End Term
> Theo	ory	30	Examination:
Class	S Participation	5	70
Semi	nar/Presentation/Assignment/Quiz/Class Test etc.	10	
Mid	Term Exam	15	
	Part C-Learning Resources		

- Armstrong, M. Handbook of HRM Practice. USA: Kogan Page.
- Ashwathhapa K.- Human Resource management McGraw hills.
- Basak, S. P. Human Resource Management: Text & Cases.: Pearson.
- Mamoria, C.B., S.V. Gankar, Personnel Management: Himalaya Publication.
- Dessler, G. Human Resource Management. New Delhi: Prentice Hall.
- Rao VSP, Human resource management, Excel Publishers.
- Rao, P. Subba. Essentials of Human Resource Management & Industrial Management: Text
 & Cases. New Delhi: Himalaya Publication.



Session 2025-26 (Sch	neme w.e.f. 20	23-24)	V
Part A - Intr			
Subject	Commerce		
Semester	VIII		
Name of the Course	Fraud Invest	igation and Forensi	c Accounting
Course Code	B23-COM-8	302	
Course Type: (CC/MCC/MDC/CCM/DSEC/VOC/DSE/PC/AEC/VAC)	CC-H5		
Level of the course (as per Annexure-1)	400-499		
Pre-requisite for the course (if any)	NIL	1	
Course Learning Outcomes (CLO)	After completing this course, the learner wi		
	examinati 2. Critically corporate 3. Comprehe in context 4. Gain instechnique	end the concept of for t of corporate frauds sights about fore s and legal issues.	arious kinds of orensic accounting s. ensic accounting
Credits	Theory	Tutorial	Total
	3	- 1 L	4
Contact Hours	3	1	4
Internal Assessment Marks	30	0	30
End Term Exam Marks	70	0	70
Exam Time	3 hours	-	

Part B- Contents of the Course

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Financial Crimes: Meaning, prevalence, fraud triangle; Types of	16
	financial crimes-fraud, bribery, corruption, money laundering,	
	terrorism financing; Types of fraud-accounting fraud, asset	
	misappropriation, consumer fraud, corporate frauds, data theft/cyber	
	frauds, securities frauds, tax fraud; Channels of financial crime: In-	
	person, over the phone, digital channels, banking system, cross	
	channels; Similarities between fraud, theft and embezzlement; White	
	collar crime.	
II	Fraud detection & prevention: Definition, mechanism; Red flags:	14
	Concept, classification, types, techniques: Horizontal & vertical	
	analysis, ratio analysis, surprise audits; Perception of Detection;	

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	Part C-Learning Resources	
	Mid Term Exam 15	
	Seminar/Presentation/Assignment/Quiz/Class Test etc. 10	
	Class Participation 5	70
>	Theory 30	Examination:
Int	ernal Assessment:	End Term
	Suggested Evaluation Methods	
	2002, Government enforcements.	1
	Legislations: IT Act, 2000, Prevention of Money Laundering Act	
	digital/electronic forensics, data mining; Forensic accounting and	
IV	Forensic accounting techniques: General, statistical,	14
	interrogation, analysis and reporting.	
	development of plan, collection of evidences, interviewing and	
	forensic accountants; Forensic accounting process: Initialisation,	
	and responsibilities of fraud examiners; Role and responsibilities of	
	Forensic Accounting: Introduction, meaning, evolution, scope, difference between fraud examination and forensic accounting; roles	10
III	financial statement audit.	16
	axioms, methodology, difference between fraud investigation;	
	Approaches to fraud prevention; Fraud Investigation: definition,	

- Gupta, S., Corporate Frauds and their Regulation in India, Bharat Law House Pvt. Ltd.
- Mark, J., & Nigrini, Forensic Analytics Methods and Techniques for Forensic Accounting, Willey Publishers.
- Kranacher, M. J. and Riley, R.- Forensic Accounting and Fraud Examination, Wiley Publishing.
- Golden, T. and Salak, S.- A Guide to Forensic Accounting Investigation, Wiley Publishers.



Session 2025-26 (Sch	neme w.e.f. 202	23-24)	
Part A - Intr			
Subject	Commerce		
Semester	VIII		
Name of the Course	International Business		
Course Code	B23-COM-8	303	
Course Type: (CC/MCC/MDC/CCM/DSEC/VOC/DSE/PC/AEC/VAC)	СС-Н6		
Level of the course (as per Annexure-1)	400-499		
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	After comple	eting this course, t	he learner will be
	dynamics 2. Understar of interna 3. Analyze t economic economic 4. Familiariz	of international bund MNCs and theo tional trade the significance of integration a organizations.	retical dimensions different regional nd international
Credits	Theory	Tutorial	Total
	3	1	4
Contact Hours	3	1	4
Internal Assessment Marks	30	0	30
End Term Exam Marks	70	0	70
Exam Time	3 hours	-	-

Part B- Contents of the Course

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	International business: Nature, importance and scope; Framework	15
	for analyzing international business environment: Geographical,	
	economic, socio-cultural, political and legal environment;	
	Internationalization stages and orientations; International product	
	life cycles; Modes of entry into international businesses; Technology	
	transfers: importance, types and issues.	
II	Multinational corporations: nature, types and role; Foreign	15
	investment: Nature, types and barriers; Tariff and non-tariff barriers;	
	Theories of international business; Balance of payments (BOP).	v

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Ш	Regional economic co-operation: Concept, types and rationale,	15
	Structure and functioning of EU, USMCA, ASEAN, SAFTA;	
	International economic institutions: WTO, UNCTAD, IMF, World	
	Bank; Generalized system of preferences; International commodity	
	agreements.	
IV	Foreign exchange markets: Nature, participants; Foreign exchange	15
	rate: Concept, determinants; Exchange rate systems: Fixed and	
	floating, soft peg, crawling peg, free float, managed float; Exchange	1,0
	rates arrangement in India; Foreign exchange risks and exposures:	
	Types and management.	
	Suggested Evaluation Methods	
Internal	Assessment:	End Term
> Theory 30		Examination:
Class Participation 5		70

10

15

Recommended Books/e-resources/LMS:

Mid Term Exam

Seminar/Presentation/Assignment/Quiz/Class Test etc.

- Alan, M. Rugman and Richard, M. Hodgetts: International Business, Pearson Publication, New Delhi
- Arya, P. P. and Tondon, B. B.: Economic Reforms in India; Deep and Deep, New Delhi.
- Cherunilam Francis, International Business: Texts and Cases, Himalaya Publishing House, New Delhi.
- Daniels Radebaugh Sullivan: International Business Environments and Operations, Pearson Publication, New Delhi.
- Griffin, R. W. & Pustay, M. W. (2015). International Business: A Managerial Perspective. Pearson.
- Menipaz, E., Menipaz A. and Tripathi S.S. International Business: Theory and Practice.
- Michael, R. Czinkota; Llkka, A. Ronkainen; and Michael, H. Moffet: International Business, Thomason Publication, New Delhi.
- New Delhi. Sage Publications India Pvt. Ltd
- Robert Grosse and Duane Kujawa: International Business, Irwin Publication, New Delhi.
- Saleem Saikh, Business Environment, Himalaya Publishing House, New Delhi.
- Sundaram Anant, K. and Black, J. Stewart: The International Business Environment, Prentice Hall of India, New Delhi.
- Tayeb Monis H.: The Global Business Environment An Introduction, Sage Publication, New Delhi.
- Vyuptakesh Sharan: International Business: Concepts, Environment and Strategy, Pearson Publication, New Delhi.



Session 2025-26 (Scheme w.e.f. 2023-24)	
Dant A Introduction	

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Session 2025-26	(Scheme w.e.	f. 2023-24)	
	Introduction		
Subject	Commerce		
Semester	VIII		
Name of the Course	Corporate Go	overnance & Sustair	nability
Course Code	B23-COM-80)4	
Course Type: (CC/MCC/MDC/CCM/DSEC/VOC/DSE/PC/AEC/VAC)	DSE-H2		
Level of the course (as per Annexure-1)	400-499	Н	
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO) After completing th			he learner will be
	able to:		and International ework of corporate eractices. d Sustainability.
Credits	Theory	Tutorial	Total
	3	11	4
Contact Hours	3	1	4

Credits	Theory	Tutorial	Total
	3	1	4
Contact Hours	3	1	4
Internal Assessment Marks	30	0	30
End Term Exam Marks	70	0	70
Exam Time	3 hours		

Part B- Contents of the Course

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Framework of Corporate Governance: Concept, need, evolution,	15
	theories; Corporate governance and Arthashastra; Developments in	
	India; Committees on corporate governance; Listing agreement;	1 1
	Voluntary guidelines; Elements of good corporate governance;	
	Legislative framework in India: Board structure, composition	
	board, board committees, powers; Disclosure and transparency;	
	Mandatory and non-mandatory requirements; Disclosure under	
	SEBI guidelines.	
II	Board Committees: Need, types-mandatory committees, audit	16
	committee, nomination and remuneration committee, CSR	

W

committee, risk management committee; Corporate gov	2442422 0-	
stakeholders: Stakeholder concept, engagement, analy		
Rights of shareholders, protection of minority shareholders.		
shareholder activism; Role of institutional investors in		
governance; Whistle blower policy; Insider Trading;		
governance forums: National foundation for corporate g	-	
OECD, global corporate governance forum, internationa		
governance network, European corporate governance ins		
Asian corporate governance association, corporate	secretaries	
International association.		
Corporate Social Responsibility: Concept, need and funda		15
CSR; Approaches to CSR; Companies (CSR Policies) R		
& 2021 (Amended); Corporate Citizenship; CSR assessi		
and philanthropy, National voluntary guidelines; Sus		
Sustainable development, role of business in	sustainable	
development; Corporate Sustainability & CSR.		
Corporate sustainability reporting framework: GRI guide	lines; CSR	14
reporting frameworks; Sustainability indices; ES	G index;	
Sustainability Reporting- meaning, benefits, development	nts, role of	
government; Contemporary Developments: Kyoto prof		
Roadmap; Integrated reporting, Environmental reporting.	,	
Suggested Evaluation Methods		
nternal Assessment:		End Term
Theory	30	Examination
Class Participation	5	70
Seminar/Presentation/Assignment/Quiz/Class Test etc.	10	
Mid Term Exam	15	
Part C-Learning Resources		

- Aggrawal Sanjay K., Anand Manoj, Corporate Social Responsibility in India: Cases and Developments After the Legal Mandate, Springer.
- Aggrawal Sanjiv, Corporate Governance: Concept & Dimensions; Snow White Publications Pvt. Ltd.
- Balasubramanian, N., Law of Corporate Governance: Principles & Perspectives, Snowhite Publications Pvt. Ltd.
- Kotler, P., & Nancy, Lee, Corporate Social Responsibility, Wiley-India Edition, New Delhi.
- Mallin, Christine A., Corporate Governance (Indian Edition), Oxford University Press, Nw Delhi.
- Mathur, U.C., Corporate Governance and Business Ethics (Text and Cases), Macmillan, India.
- Sharma, J.P., Corporate Governance, Business Ethics & CSR, Ane Books Pvt Ltd, New Delhi.



Session 2025-26 (Sci	heme w.e.f. 202	3-24)	
Part A - Int	troduction		
Subject	Commerce		
Semester	VIII		
Name of the Course	Advertising an	d Personal Selling	
Course Code	B23-COM-805	5	
Course Type: (CC/MCC/MDC/CCM/DSEC/VOC/DSE/PC/AEC/VAC)			
Level of the course (as per Annexure-1)	400-499		
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	After completing this course, the learner will be		
	able to:1. Understand the nature and importance of advertising.		
	2. Prepare Ad Copy and media planning.		
	3. Comprehe	nd the conceptual	framework of
	personal se	elling.	
	4. Learn skill selling.	s to execute various s	tages of personal
Credits	Theory	Tutorial	Total
	3	1	4
Contact Hours	3	1	4
Internal Assessment Marks	30	0	30
End Term Exam Marks	70	0	70
Exam Time	3 hours		-
Part B- Co	ntents of the C	Course	

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
	Advertising: Concept, nature and importance; Advertising and communication; Types of advertising; Advertising management process; Social and economic aspects of advertising; Advertising objectives and budget.	16
II	Copy development and testing: Determining advertising message and copy headlines, body, copy logo, illustration, creative styles and advertising appeals; Media planning: Print, broadcasting and other media; Media selection and scheduling; Advertising agency and client relationship; Evaluating advertising effectiveness – Pre and post-tests.	14
III	Personal selling: Concept, nature, objectives, and importance; Salesmanship: Concept, objectives, importance and types; Types of	16

	selling situations and salesperson, qualities of an effective salesperson; Career opportunities in personal selling; Differences among personal selling, salesmanship, and sales force management; Theories of selling; Buyer-seller dyad.				
IV	Buying motives and their uses in personal selling; Personal selling process: Prospecting: Concept and methods, pre-approach, approach, sales presentation, objection handling, closing the sale, follow-up actions/after sale services; Approaches to personal selling; Sales reports and sales manuals; Role of IT in personal selling; Ethical issues in personal selling.	14			
	Suggested Evaluation Methods				

Internal Assessment:			End Term
> Theory		30	Examination:
Class Participation		5	70
Seminar/Presentation/As	signment/Quiz/Class Test etc.	10	
Mid Term Exam		15	

- Aaker, D.A. and Myers, J.G.- Advertising Management, Prentice Hall, New Delhi.
- Batra, R., Myres, J.G. and Aaker, D.A.- Advertising Management, Prentice Hall, New Delhi.
- Chunawala, S. A.- Sales Management with Personal selling and salesmanship, Himalaya Publishing house.
- Davis, J.J.-Advertising Research, Prentice Hall, New Delhi.
- Johnston, M. and Marshall, G.-Churchill/Ford/Walker's Sales Force Management, McGraw Hill, Singapore.
- Gupta, C. B.- Personal selling and salesmanship, Scholar Tech Press, MKM Publishers.
- Norris, J. S.- Advertising, Prentice Hall, New Delhi.
- Stanton, W.J. and Shapiro, R.- Management of A Sales Force, McGraw Hill, Singapore.



Session 2025-26 (Scl	neme w.e.f. 20	23-24)	
Part A - Int		,	
Subject	Commerce		
Semester	VIII		
Name of the Course	Stock Marke	et Operations	
Course Code	B23-COM-8		
Course Type: (CC/MCC/MDC/CCM/DSEC/VOC/DSE/PC/AEC/VAC)	PC-H2		
Level of the course (as per Annexure-1)	400-499		***************************************
Pre-requisite for the course (if any)	NIL		
Course Learning Outcomes (CLO)	After completing this course, the learner will be		
	able to:		
	Understand Investments and securities market.		
	 Comprehend about the Stock exchanges 		
	functioning and indices. 3. Gain insights on foreign stock exchanges.		
	0.00	out mutual fund trac	ling and recent
·	developm		- 2 - 2 -
	*Develop	skills on practica	al aspects of stock
	market op	perations.	
Credits	Theory	Practical	Total
	3	1	. 4
Contact Hours	3	2	5
Internal Assessment Marks	20	10	30
End Term Exam Marks	50	20	70
Exam Time	3 hours	3 hours	
Part B- Co	ntents of the	Course	

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 5 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
	Fundamentals of Investment: Concept, investment process, features, types of investors, investment alternatives; Securities market in India: Concept, functions, types, intermediaries; Primary Market: Concept, role, methods of flotation of capital, investor protection, recent trends in primary market, SEBI guidelines for primary market; Secondary Market: Concept, organization regulatory framework for stock exchanges in India, defects in working of Indian stock exchanges, SEBI measures for secondary market.	12
П	Listing of securities: Merit and demerits, listing requirements, procedure, fee, listing of right issue, bonus shares, further issue,	11

	delisting procedure; DEMAT: Concept, opening requirements, type of brokers; Stock market terminologies: Stock split, market trends crash, types of trading, types of order, correction, dividend, circuit bad delivery, short delivery, intraday trading, margin trading rolling statement, clearance statement.	,
III	Indian Stock Exchanges: BSE-different trading systems, share groups, BOLT system, types of settlements, pay in and pay out auction; NSE-market segments, NEAT system, market types DEMAT settlement, institutional segment, funds settlement auction, OTSEI-need, features, participants, listing procedure trading and settlement, factors; Overview of foreign stock exchanges: NYSE & NASDAQ- trading players, role of specialist trading and technology procedure.	
IV	Stock market indices: Concept, purpose, considerations in developing index, methods (weighted aggregate value method weighted average of price relative method), stock market indices in India-BSE SENSEX, NSE indices- S&P, CNX Nifty, scrip selection criteria; Mutual funds: History, organization, types of mutual fund schemes, Net Assets Value (NAV), Role of AMCs in mutual funds, mutual fund companies in India, prospects, recen developments	f
Practica	1	Contact Hours
V*	Discuss the following with live session demonstration, hands of practice session and through case studies	on
	 DEMAT – opening and trading. How to apply for IPO. 	30
	Intraday trading strategy.Delivery and settlement procedure.	
	Virtual Trading.Visit to NSE/BSE.	
	Compute NAV of a mutual fund.Analyse various schemes of Mutual Funds and compute exit	
	load.	a a
	Suggested Evaluation Methods	
Internal	Assessment: 30	End Term
TheClassSemirMid-7Pra	Participation: 20 5	Examination: 70 Theory: 50 Practicum: 20
	nar/Demonstration/Viva-voce/Lab records etc.: 10	



Recommended Books/e-resources/LMS:

- Ahuja, N. L., Dawar, V., & Arrawatia, R. Corporate finance, PHI Learning Pvt. Ltd.
- Damodaran, A. Investment Validation: Tools and Technique for Determining value of any assets, John Wiley & Sons.
- Chandra, P.- Investment Analysis and Portfolio Management, Tata McGraw Hill.
- Goel, S. Financial Markets, Institutions and Services, PHI learning.
- Gitman, L.J. and Joehnk, M.D.- Fundamentals of Investing, Pearson.
- Kumar, Vinod and Nangia, Raj Sethi, Investing in Stock Markets, Anne books.
- Madura, Jeff, Personal Finance, Pearson.
- Pandian, P. —Security Analysis and Portfolio Management. Vikas Publishing House, New Delhi.
- Ranganatham, M., & Madhumathi, R. —Security Analysis and Portfolio Management, Pearson Education, India.
- Rustagi, R. P. Investment Management Theory and Practice, Sultan Chand & Sons.
- Singh J.K. and Singh A.K. —Investing in Stock Markets, A K Publications, Delhi.
- Tripath V. & Pawar N. —Investing in Stock Markets, Taxmann Publications.

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Session 2025-26 (Sch	eme w.e.f. 202	23-24)		
Part A - Int				
Subject	Commerce			
Semester	VIII			
Name of the Course	Supply Chain	Management		
Course Code	B23-COM-80)7		
Course Type: (CC/MCC/MDC/CCM/DSEC/VOC/DSE/PC/AEC/VAC)	СС-НМ2			
Level of the course (as per Annexure-1)	400-499			
Pre-requisite for the course (if any)	NIL		The state of the s	
Course Learning Outcomes (CLO)	After completing the course, the learner will be able			
	 to: Understand the conceptual framework of supply chain management. Appreciate the role of SCM and its relationship with marketing mix. Comprehend the role of SCM in value delivery Be familiar with the operational and technologies used in SCM. 			
Credits	Theory	Tutorial	Total	
C	3	1	4	
Contact Hours	3	1	4	
Internal Assessment Marks	30	0	30	
End Term Exam Marks	70	0	70	
Exam Time	3 hours			
Part B- Con	itents of the (Course		

Instructions for Paper-Setter

Note: The examiner will set 9 questions asking two questions from each unit and one compulsory question by taking course learning outcomes (CLOs) into consideration. The compulsory question (Question No. 1) will consist of 7 parts covering entire syllabus. The examinee will be required to attempt 5 questions, selecting one question from each unit and the compulsory question. All questions will carry equal marks.

Unit	Topics	Contact Hours
I	Supply Chain Management: Concept, scope and importance in	16
	business operations; SCM vs Physical distribution approach -	
2	Differences and similarities; Evolution of SCM; Integrating	
	inbound and outbound logistics: Strategies, techniques and	
	benefits; Customer focus in Supply Chain: Understanding	
	customer needs, enhancing customer satisfaction through SCM;	
	SCM and profitability.	
II	Coordination function of SCM: Inter-functional & Inter-corporate	14
	Cooperation; SCM and total cost concept: Cost components, cost	
	minimization strategies; SCM and marketing mix: Product, price,	
	place, promotion integration; SCM's Influence on marketing	

	management; Third party logistics (3PL): Overview and benefits; Supply chain management in the Indian environment. Suggested Evaluation Methods	-	
	management; Third party logistics (3PL): Overview and benefits;		
	logistics, selecting the right mode, multimodal transportation and documentation; Warehousing and material handling: Types and site selection; Order processing and management; SCM and information technology: IT-enabled SCM; ERP, JIT, and quality		
IV .	Customer service: Strategy and practices developing effective customer service; Integration for Efficiency: Transportation and logistics, selecting the right made multiple del transportation and	14	
II	strategies; Systems approach to SCM: Holistic view, benefits and challenges. Marketing Channels: Functions, types, and role of channel members in SCM; Integrating marketing channels with marketing mix; Marketing channels and retailing strategy; Supply chain as value delivery system: Creating and delivering value, enhancing customer experience; Vendor relationships and distribution channel design.	16	

In	ternal Assessment:		End Term
>	Theory	30	Examination:
	Class Participation	5	70
	Seminar/Presentation/Assignment/Quiz/Class Test etc.	10	
	Mid Term Exam	15	

Recommended Books/E-Resources/LMS:

- Bowersox D.J. & Closs D.J., Logistics Management, McGraw-Hill International Editors.
- Chadwick and Shan Rajagopal, Strategic Supply Chain Management, Butterworth Heinemann.
- Gattorna J.L. & Walters D.W., Managing the Supply: A Strategy Perspective, McMillan Business. Glaskowsky NA, Business Logistics, Dryden Press, Ohio, U.S.
- Heskett James, Business Logistics, Physical Distribution and Materials Management. Ronald Press.
- Sahay B.S., Supply Chain Management: For Global Competitiveness, 1st Ed. McMillan India Pvt. Ltd., New Delhi.
- Stern LW, El-Ausary Adell and Caughlan Al, Marketing Channels, Prentice Hall of India, New Delhi.
- Sunil chopra and Peter Meindl, Supply chain management strategy, planning and operation, PHI.

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